



**September Quarter 2018
Trending Schedules**



TRENDING SCHEDULES

All information included in these schedules has been derived from information contained in our 2018 Annual Report on Form 10-K, our reports on Form 10-Q and the accompanying earnings presentations for each respective period.

The financial information contained in these schedules includes measures in accordance with accounting principles generally accepted in the United States of America (“GAAP”) and non-GAAP measures. Non-GAAP measures, including consolidated operating free cash flow, free cash flow and adjusted results that exclude the impact of certain items identified as affecting comparability, are relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these are not measures of performance calculated in accordance with GAAP, they should not be considered in isolation of, or as a substitute for, net cash provided by operating activities, operating income, earnings from continuing operations before provision for income taxes, provision for income taxes, net earnings from continuing operations attributable to Viacom and diluted EPS from continuing operations as indicators of operating performance, and they may not be comparable to similarly titled measures employed by other companies.

TRENDING SCHEDULES

Summarized Reported Results (GAAP)

(in millions, except per share amounts, unaudited)

VIACOM

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Media Networks	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,942	\$ 2,589	\$ 2,394	\$ 2,560	\$ 2,553	\$ 10,096	\$ 2,560	\$ 2,429	\$ 2,502	\$ 2,520	\$ 10,011
Filmed Entertainment	612	655	621	774	2,662	758	895	847	789	3,289	544	741	772	984	3,041
Eliminations	(23)	(35)	(27)	(31)	(116)	(23)	(33)	(43)	(23)	(122)	(31)	(22)	(37)	(19)	(109)
Revenues	\$ 3,154	\$ 3,001	\$ 3,107	\$ 3,226	\$ 12,488	\$ 3,324	\$ 3,256	\$ 3,364	\$ 3,319	\$ 13,263	\$ 3,073	\$ 3,148	\$ 3,237	\$ 3,485	\$ 12,943
Expenses	(2,234)	(2,333)	(2,264)	(2,609)	(9,440)	(2,504)	(2,572)	(2,498)	(2,669)	(10,243)	(2,289)	(2,437)	(2,409)	(2,747)	(9,882)
Depreciation and amortization	(55)	(56)	(55)	(55)	(221)	(56)	(58)	(53)	(56)	(223)	(53)	(55)	(51)	(54)	(213)
Equity-based compensation	(26)	(26)	(19)	(24)	(95)	(16)	(14)	(8)	(16)	(54)	(14)	(15)	(10)	(14)	(53)
Restructuring and related costs	-	-	-	(206)	(206)	(42)	(174)	(21)	-	(237)	-	(185)	(15)	(25)	(225)
Programming charges	-	-	-	-	-	-	(106)	(38)	-	(144)	-	-	-	-	-
Gain on asset sale	-	-	-	-	-	-	-	-	127	127	-	-	-	-	-
Operating income	\$ 839	\$ 586	\$ 769	\$ 332	\$ 2,526	\$ 706	\$ 332	\$ 746	\$ 705	\$ 2,489	\$ 717	\$ 456	\$ 752	\$ 645	\$ 2,570
Amounts attributable to Viacom:															
Net earnings from continuing operations	\$ 449	\$ 303	\$ 432	\$ 252	\$ 1,436	\$ 396	\$ 121	\$ 680	\$ 674	\$ 1,871	\$ 535	\$ 256	\$ 511	\$ 386	\$ 1,688
Discontinued operations, net of tax	-	-	-	2	2	-	-	3	-	3	2	10	11	8	31
Net earnings attributable to Viacom	<u>\$ 449</u>	<u>\$ 303</u>	<u>\$ 432</u>	<u>\$ 254</u>	<u>\$ 1,438</u>	<u>\$ 396</u>	<u>\$ 121</u>	<u>\$ 683</u>	<u>\$ 674</u>	<u>\$ 1,874</u>	<u>\$ 537</u>	<u>\$ 266</u>	<u>\$ 522</u>	<u>\$ 394</u>	<u>\$ 1,719</u>
Diluted earnings per share attributable to Viacom:															
Continuing operations	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.63	\$ 3.61	\$ 1.00	\$ 0.30	\$ 1.69	\$ 1.67	\$ 4.67	\$ 1.33	\$ 0.64	\$ 1.27	\$ 0.96	\$ 4.19
Discontinued operations	-	-	-	0.01	-	-	-	0.01	-	0.01	-	0.02	0.02	0.02	0.08
Net earnings	<u>\$ 1.13</u>	<u>\$ 0.76</u>	<u>\$ 1.09</u>	<u>\$ 0.64</u>	<u>\$ 3.61</u>	<u>\$ 1.00</u>	<u>\$ 0.30</u>	<u>\$ 1.70</u>	<u>\$ 1.67</u>	<u>\$ 4.68</u>	<u>\$ 1.33</u>	<u>\$ 0.66</u>	<u>\$ 1.29</u>	<u>\$ 0.98</u>	<u>\$ 4.27</u>
Weighted average number of common shares outstanding:															
Basic	396.6	396.1	396.5	396.9	396.5	397.0	398.2	402.0	402.4	399.9	402.5	402.6	402.8	403.1	402.7
Diluted	398.4	397.4	398.0	398.3	398.0	397.9	399.5	402.6	402.4	400.6	402.6	402.9	403.3	403.3	403.0



TRENDING SCHEDULES

Summarized Adjusted Results (Non-GAAP)
(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Media Networks	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,942	\$ 2,589	\$ 2,394	\$ 2,560	\$ 2,553	\$ 10,096	\$ 2,560	\$ 2,429	\$ 2,502	\$ 2,520	\$ 10,011
Filmed Entertainment	612	655	621	774	2,662	758	895	847	789	3,289	544	741	772	984	3,041
Eliminations	(23)	(35)	(27)	(31)	(116)	(23)	(33)	(43)	(23)	(122)	(31)	(22)	(37)	(19)	(109)
Revenues	\$ 3,154	\$ 3,001	\$ 3,107	\$ 3,226	\$ 12,488	\$ 3,324	\$ 3,256	\$ 3,364	\$ 3,319	\$ 13,263	\$ 3,073	\$ 3,148	\$ 3,237	\$ 3,485	\$ 12,943
Expenses	(2,234)	(2,333)	(2,264)	(2,609)	(9,440)	(2,504)	(2,572)	(2,498)	(2,669)	(10,243)	(2,289)	(2,437)	(2,409)	(2,747)	(9,882)
Depreciation and amortization	(55)	(56)	(55)	(55)	(221)	(56)	(58)	(53)	(56)	(223)	(53)	(55)	(51)	(54)	(213)
Equity-based compensation	(26)	(26)	(19)	(24)	(95)	(16)	(14)	(8)	(16)	(54)	(14)	(15)	(10)	(14)	(53)
Adjusted operating income ⁽¹⁾	\$ 839	\$ 586	\$ 769	\$ 538	\$ 2,732	\$ 748	\$ 612	\$ 805	\$ 578	\$ 2,743	\$ 717	\$ 641	\$ 767	\$ 670	\$ 2,795
Adjusted net earnings from continuing operations attributable to Viacom ⁽¹⁾	\$ 470	\$ 303	\$ 419	\$ 273	\$ 1,465	\$ 413	\$ 317	\$ 471	\$ 310	\$ 1,511	\$ 413	\$ 371	\$ 475	\$ 400	\$ 1,659
Adjusted diluted EPS from continuing operations ⁽¹⁾	\$ 1.18	\$ 0.76	\$ 1.05	\$ 0.69	\$ 3.68	\$ 1.04	\$ 0.79	\$ 1.17	\$ 0.77	\$ 3.77	\$ 1.03	\$ 0.92	\$ 1.18	\$ 0.99	\$ 4.12
Weighted average number of common shares outstanding:															
Basic	396.6	396.1	396.5	396.9	396.5	397.0	398.2	402.0	402.4	399.9	402.5	402.6	402.8	403.1	402.7
Diluted	398.4	397.4	398.0	398.3	398.0	397.9	399.5	402.6	402.4	400.6	402.6	402.9	403.3	403.3	403.0

1) See Schedules 5 and 6 for reconciliations of reported (GAAP) to adjusted (Non-GAAP) results.

TRENDING SCHEDULES

Media Networks Financial Results
(in millions, unaudited)

VIACOM

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Advertising - domestic	\$ 1,021	\$ 908	\$ 971	\$ 938	\$ 3,838	\$ 991	\$ 871	\$ 955	\$ 936	\$ 3,753	\$ 937	\$ 841	\$ 922	\$ 896	\$ 3,596
Advertising - international	299	215	245	212	971	303	238	280	288	1,109	371	264	269	251	1,155
Worldwide advertising	\$ 1,320	\$ 1,123	\$ 1,216	\$ 1,150	\$ 4,809	\$ 1,294	\$ 1,109	\$ 1,235	\$ 1,224	\$ 4,862	\$ 1,308	\$ 1,105	\$ 1,191	\$ 1,147	\$ 4,751
Affiliate - domestic	\$ 964	\$ 965	\$ 971	\$ 981	\$ 3,881	\$ 985	\$ 975	\$ 1,012	\$ 948	\$ 3,920	\$ 907	\$ 934	\$ 978	\$ 972	\$ 3,791
Affiliate - international	155	164	177	179	675	159	181	178	200	718	187	222	175	220	804
Worldwide affiliate	\$ 1,119	\$ 1,129	\$ 1,148	\$ 1,160	\$ 4,556	\$ 1,144	\$ 1,156	\$ 1,190	\$ 1,148	\$ 4,638	\$ 1,094	\$ 1,156	\$ 1,153	\$ 1,192	\$ 4,595
Ancillary - domestic	\$ 72	\$ 76	\$ 86	\$ 86	\$ 320	\$ 79	\$ 70	\$ 71	\$ 76	\$ 296	\$ 85	\$ 88	\$ 93	\$ 98	\$ 364
Ancillary - international	54	53	63	87	257	72	59	64	105	300	73	80	65	83	301
Worldwide ancillary	\$ 126	\$ 129	\$ 149	\$ 173	\$ 577	\$ 151	\$ 129	\$ 135	\$ 181	\$ 596	\$ 158	\$ 168	\$ 158	\$ 181	\$ 665
Total domestic	\$ 2,057	\$ 1,949	\$ 2,028	\$ 2,005	\$ 8,039	\$ 2,055	\$ 1,916	\$ 2,038	\$ 1,960	\$ 7,969	\$ 1,929	\$ 1,863	\$ 1,993	\$ 1,966	\$ 7,751
Total international	508	432	485	478	1,903	534	478	522	593	2,127	631	566	509	554	2,260
Total revenues	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,942	\$ 2,589	\$ 2,394	\$ 2,560	\$ 2,553	\$ 10,096	\$ 2,560	\$ 2,429	\$ 2,502	\$ 2,520	\$ 10,011
Expenses	(1,467)	(1,534)	(1,600)	(1,691)	(6,292)	(1,559)	(1,601)	(1,648)	(1,816)	(6,624)	(1,606)	(1,679)	(1,661)	(1,770)	(6,716)
Depreciation and amortization	(41)	(42)	(41)	(42)	(166)	(43)	(46)	(42)	(44)	(175)	(41)	(44)	(42)	(42)	(169)
Adjusted operating income	\$ 1,057	\$ 805	\$ 872	\$ 750	\$ 3,484	\$ 987	\$ 747	\$ 870	\$ 693	\$ 3,297	\$ 913	\$ 706	\$ 799	\$ 708	\$ 3,126
Equity-based compensation	(9)	(9)	(4)	(9)	(31)	(8)	(8)	(4)	(8)	(28)	(7)	(9)	(4)	(8)	(28)
Gain on asset sale	-	-	-	-	-	-	-	-	127	127	-	-	-	-	-
Restructuring and related costs	-	-	-	-	-	(33)	(115)	(16)	-	(164)	-	(163)	-	(9)	(172)
Programming charges	-	-	-	-	-	-	(106)	(7)	-	(113)	-	-	-	-	-
Operating income	\$ 1,048	\$ 796	\$ 868	\$ 741	\$ 3,453	\$ 946	\$ 518	\$ 843	\$ 812	\$ 3,119	\$ 906	\$ 534	\$ 795	\$ 691	\$ 2,926

TRENDING SCHEDULES

Filmed Entertainment Financial Results

(in millions, unaudited)

VIACOM

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Theatrical	\$ 94	\$ 217	\$ 91	\$ 203	\$ 605	\$ 192	\$ 238	\$ 263	\$ 115	\$ 808	\$ 100	\$ 50	\$ 208	\$ 337	\$ 695
Home entertainment	239	153	192	199	783	243	198	218	190	849	183	163	119	157	622
Licensing	237	240	297	326	1,100	245	347	300	423	1,315	213	477	404	435	1,529
Ancillary	42	45	41	46	174	78	112	66	61	317	48	51	41	55	195
Total revenues	\$ 612	\$ 655	\$ 621	\$ 774	\$ 2,662	\$ 758	\$ 895	\$ 847	\$ 789	\$ 3,289	\$ 544	\$ 741	\$ 772	\$ 984	\$ 3,041
Expenses	(745)	(778)	(635)	(899)	(3,057)	(926)	(950)	(828)	(821)	(3,525)	(664)	(722)	(720)	(935)	(3,041)
Depreciation and amortization	(13)	(13)	(12)	(12)	(50)	(12)	(11)	(10)	(11)	(44)	(10)	(10)	(8)	(11)	(39)
Adjusted operating income/(loss)	\$ (146)	\$ (136)	\$ (26)	\$ (137)	\$ (445)	\$ (180)	\$ (66)	\$ 9	\$ (43)	\$ (280)	\$ (130)	\$ 9	\$ 44	\$ 38	\$ (39)
Equity-based compensation	(3)	(4)	(1)	(4)	(12)	(3)	(1)	-	(4)	(8)	(2)	(2)	-	(3)	(7)
Restructuring and related costs	-	-	-	-	-	(1)	(47)	(5)	-	(53)	-	-	-	(4)	(4)
Programming charges	-	-	-	-	-	-	-	(31)	-	(31)	-	-	-	-	-
Operating income/(loss)	\$ (149)	\$ (140)	\$ (27)	\$ (141)	\$ (457)	\$ (184)	\$ (114)	\$ (27)	\$ (47)	\$ (372)	\$ (132)	\$ 7	\$ 44	\$ 31	\$ (50)



TRENDING SCHEDULES

Reconciliation of Adjusted Operating Income (Non-GAAP)

(in millions, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Media Networks	\$ 1,057	\$ 805	\$ 872	\$ 750	\$ 3,484	\$ 987	\$ 747	\$ 870	\$ 693	\$ 3,297	\$ 913	\$ 706	\$ 799	\$ 708	\$ 3,126
Filmed Entertainment	(146)	(136)	(26)	(137)	(445)	(180)	(66)	9	(43)	(280)	(130)	9	44	38	(39)
Corporate expenses	(50)	(53)	(60)	(50)	(213)	(50)	(55)	(58)	(58)	(221)	(55)	(60)	(60)	(63)	(238)
Equity-based compensation	(26)	(26)	(19)	(24)	(95)	(16)	(14)	(8)	(16)	(54)	(14)	(15)	(10)	(14)	(53)
Eliminations	4	(4)	2	(1)	1	7	-	(8)	2	1	3	1	(6)	1	(1)
Adjusted operating income	\$ 839	\$ 586	\$ 769	\$ 538	\$ 2,732	\$ 748	\$ 612	\$ 805	\$ 578	\$ 2,743	\$ 717	\$ 641	\$ 767	\$ 670	\$ 2,795
Restructuring and related costs ⁽¹⁾	-	-	-	(206)	(206)	(42)	(174)	(21)	-	(237)	-	(185)	(15)	(25)	(225)
Programming charges ⁽¹⁾	-	-	-	-	-	-	(106)	(38)	-	(144)	-	-	-	-	-
Gain on asset sale ⁽¹⁾	-	-	-	-	-	-	-	-	127	127	-	-	-	-	-
Operating income	\$ 839	\$ 586	\$ 769	\$ 332	\$ 2,526	\$ 706	\$ 332	\$ 746	\$ 705	\$ 2,489	\$ 717	\$ 456	\$ 752	\$ 645	\$ 2,570

1) See Schedule 7 for a description of factors affecting comparability of operating income.



TRENDING SCHEDULES

Reconciliation of Adjusted Net Earnings and Diluted EPS (Non-GAAP)
(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Net earnings attributable to Viacom:															
Reported net earnings from continuing operations	\$ 449	\$ 303	\$ 432	\$ 252	\$ 1,436	\$ 396	\$ 121	\$ 680	\$ 674	\$ 1,871	\$ 535	\$ 256	\$ 511	\$ 386	\$ 1,688
Impact of adjustments on net earnings from continuing operations ⁽¹⁾	21	-	(13)	21	29	17	196	(209)	(364)	(360)	(122)	115	(36)	14	(29)
Adjusted net earnings from continuing operations	<u>\$ 470</u>	<u>\$ 303</u>	<u>\$ 419</u>	<u>\$ 273</u>	<u>\$ 1,465</u>	<u>\$ 413</u>	<u>\$ 317</u>	<u>\$ 471</u>	<u>\$ 310</u>	<u>\$ 1,511</u>	<u>\$ 413</u>	<u>\$ 371</u>	<u>\$ 475</u>	<u>\$ 400</u>	<u>\$ 1,659</u>
Per share information attributable to Viacom:															
Reported diluted earnings per share from continuing operations	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.63	\$ 3.61	\$ 1.00	\$ 0.30	\$ 1.69	\$ 1.67	\$ 4.67	\$ 1.33	\$ 0.64	\$ 1.27	\$ 0.96	\$ 4.19
Impact of adjustments on diluted earnings per share from continuing operations ⁽¹⁾	0.05	-	(0.04)	0.06	0.07	0.04	0.49	(0.52)	(0.90)	(0.90)	(0.30)	0.28	(0.09)	0.03	(0.07)
Adjusted diluted EPS from continuing operations	<u>\$ 1.18</u>	<u>\$ 0.76</u>	<u>\$ 1.05</u>	<u>\$ 0.69</u>	<u>\$ 3.68</u>	<u>\$ 1.04</u>	<u>\$ 0.79</u>	<u>\$ 1.17</u>	<u>\$ 0.77</u>	<u>\$ 3.77</u>	<u>\$ 1.03</u>	<u>\$ 0.92</u>	<u>\$ 1.18</u>	<u>\$ 0.99</u>	<u>\$ 4.12</u>
Weighted average number of common shares outstanding:															
Basic	396.6	396.1	396.5	396.9	396.5	397.0	398.2	402.0	402.4	399.9	402.5	402.6	402.8	403.1	402.7
Diluted	398.4	397.4	398.0	398.3	398.0	397.9	399.5	402.6	402.4	400.6	402.6	402.9	403.3	403.3	403.0

1) See Schedule 7 for a description of factors affecting comparability of net earnings and diluted EPS.

TRENDING SCHEDULES

Factors Affecting Comparability
(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Restructuring and related costs ⁽¹⁾	\$ -	\$ -	\$ -	\$ 206	\$ 206	\$ 42	\$ 174	\$ 21	\$ -	\$ 237	\$ -	\$ 185	\$ 15	\$ 25	225
Programming charges ⁽²⁾	-	-	-	-	-	-	106	38	-	144	-	-	-	-	-
Gain on asset sale ⁽³⁾	-	-	-	-	-	-	-	-	(127)	(127)	-	-	-	-	-
Impact of adjustments on operating income	\$ -	\$ -	\$ -	\$ 206	\$ 206	\$ 42	\$ 280	\$ 59	\$ (127)	\$ 254	\$ -	\$ 185	\$ 15	\$ 25	\$ 225
(Gain)/loss on extinguishment of debt ⁽⁴⁾	-	-	-	-	-	6	30	(16)	-	20	(25)	-	-	-	(25)
Gain on asset sales ⁽⁵⁾	-	-	-	-	-	-	-	(285)	-	(285)	-	(16)	-	-	(16)
Investment impairment ⁽⁶⁾	-	-	-	-	-	-	-	10	-	10	-	46	-	-	46
Impact of adjustments on earnings from continuing operations before provision for income taxes	\$ -	\$ -	\$ -	\$ 206	\$ 206	\$ 48	\$ 310	\$ (232)	\$ (127)	\$ (1)	\$ (25)	\$ 215	\$ 15	\$ 25	\$ 230
Income tax impact of above items ⁽⁷⁾	-	-	-	(75)	(75)	(16)	(110)	76	20	(30)	6	(54)	(4)	(7)	(59)
Discrete tax expense/(benefit) ⁽⁸⁾	21	-	(15)	(110)	(102)	(15)	(4)	(55)	(268)	(340)	(103)	(46)	(47)	(4)	(200)
Impact of adjustments on provision for income taxes	\$ 21	\$ -	\$ (15)	\$ (185)	\$ (177)	\$ (31)	\$ (114)	\$ 23	\$ (248)	\$ (370)	\$ (97)	\$ (100)	\$ (51)	\$ (11)	\$ (259)
Noncontrolling interest impact on above items ⁽³⁾	-	-	-	-	-	-	-	-	11	11	-	-	-	-	-
Impact of adjustments on net earnings from continuing operations attributable to Viacom	\$ 21	\$ -	\$ (15)	\$ 21	\$ 29	\$ 17	\$ 196	\$ (209)	\$ (364)	\$ (360)	\$ (122)	\$ 115	\$ (36)	\$ 14	\$ (29)
Impact of adjustments on diluted EPS from continuing operations	\$ 0.05	\$ -	\$ (0.04)	\$ 0.06	\$ 0.07	\$ 0.04	\$ 0.49	\$ (0.52)	\$ (0.90)	\$ (0.90)	\$ (0.30)	\$ 0.28	\$ (0.09)	\$ 0.03	\$ (0.07)
Weighted average number of diluted shares outstanding	398.4	397.4	398.0	398.3	398.0	397.9	399.5	402.6	402.4	400.6	402.6	402.9	403.3	403.3	403.0

1) During 2018 we launched a program of cost transformation initiatives to improve our margins, including an organizational realignment of support functions across Media Networks, new sourcing and procurement policies, real estate consolidation and technology enhancements. We recognized pre-tax restructuring and related costs of \$225 million in the year ended September 30, 2018. We recognized pre-tax restructuring and programming charges of \$381 million in fiscal 2017 reflecting \$237 million of restructuring charges and \$144 million of programming charges resulting from the execution of our flagship brand strategy and strategic initiatives at Paramount. The pre-tax charge of \$206 million in the quarter ended September 30, 2016 reflected restructuring costs in connection with the separation of certain senior executives.

2) We recognized programming charges of \$106 million and \$38 million in the second and third fiscal quarters of 2017, respectively, associated with management's decision to cease use of certain original and acquired programming.

3) During the quarter ended September 30, 2017, a consolidated entity completed the sale of broadcast spectrum in connection with the FCC's broadcast spectrum auction. The sale resulted in a pre-tax gain of \$127 million, with \$11 million attributable to the noncontrolling interest.

4) We redeemed senior notes and debentures totaling \$1.039 billion in the quarter ended December 31, 2017. As a result, we recognized a pre-tax extinguishment gain of \$25 million. We redeemed senior notes and debentures totaling \$3.3 billion in fiscal 2017. As a result of the fiscal 2017 transactions, we recognized a pre-tax extinguishment loss of \$6 million and \$30 million in the first and second fiscal quarters, respectively, and a gain of \$16 million in the third fiscal quarter.

5) In the quarter ended March 31, 2018, we completed the sale of a 1% equity interest in Viacom18 to our joint venture partner for \$20 million, resulting in a gain of \$16 million. During the quarter ended June 30, 2017, we completed the sale of our 49.76% interest in EPIX, resulting in a gain of \$285 million.

6) We recognized a \$46 million impairment loss in the quarter ended March 31, 2018 in connection with the write off of certain cost method investments. During the quarter ended June 30, 2017, we recognized an impairment loss of \$10 million to write off a cost method investment.

7) The tax impact has been calculated by applying the tax rates applicable to the adjustments presented.

8) Includes the net discrete tax expense or benefit related to certain events, such as the recognition of foreign tax credits, a change in tax law, tax accounting method change, reversal of valuation allowance or release of reserves that occurred in the respective period.



TRENDING SCHEDULES

Free Cash Flow (Non-GAAP)
(in millions, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18
Net cash provided by/(used in) operating activities	\$ (126)	\$ 410	\$ 116	\$ 971	\$ 1,371	\$ 159	\$ 246	\$ 249	\$ 1,018	\$ 1,672	\$ 12	\$ 287	\$ 698	\$ 825	\$ 1,822
Capital expenditures	(26)	(28)	(26)	(92)	(172)	(52)	(43)	(44)	(56)	(195)	(28)	(36)	(38)	(76)	(178)
Free cash flow	(152)	382	90	879	1,199	107	203	205	962	1,477	(16)	251	660	749	1,644
Debt retirement premium ⁽¹⁾	-	-	-	-	-	6	27	-	-	33	-	-	-	-	-
Operating free cash flow	\$ (152)	\$ 382	\$ 90	\$ 879	\$ 1,199	\$ 113	\$ 230	\$ 205	\$ 962	\$ 1,510	\$ (16)	\$ 251	\$ 660	\$ 749	\$ 1,644
Debt	\$ 12,567	\$ 12,529	\$ 12,365	\$ 11,913	\$ 11,913	\$ 12,300	\$ 12,189	\$ 11,173	\$ 11,119	\$ 11,119	\$ 10,189	\$ 10,084	\$ 10,088	\$ 10,082	\$ 10,082
Cash and cash equivalents	327	480	192	379	379	443	671	425	1,389	1,389	394	417	929	1,557	1,557
Net debt	\$ 12,240	\$ 12,049	\$ 12,173	\$ 11,534	\$ 11,534	\$ 11,857	\$ 11,518	\$ 10,748	\$ 9,730	\$ 9,730	\$ 9,795	\$ 9,667	\$ 9,159	\$ 8,525	\$ 8,525

1) Operating free cash flow excludes a cash premium of \$27 million in the quarter ended March 31, 2017 and \$6 million in the quarter ended December 31, 2016 in connection with the redemption of debt.