VIOCOM

March Quarter 2019 Trending Schedules



All information included in these schedules has been derived from information contained in our 2018 Annual Report on Form 10-K, our reports on Form 10-Q and the accompanying earnings presentations for each respective period. These schedules contain certain financial measures that are not in accordance with accounting principles generally accepted in the United States of America ("GAAP"). We provide reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures in the body of these schedules.

Summarized Reported Results (GAAP) (in millions, except per share amounts, unaudited)



	Quarter Ended 12/31/16 3/31/17 6/30/17 9/30/17				12 Months Ended				Quarter 1	Ende	d			Months Ended		Quarte	r En	ıded	_	Months Ended
	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12	/31/17	3/	31/18	6/	30/18	9/30/18	9.	/30/18	12/	31/18	3/	31/19	3	/31/19
Media Networks	\$ 2,589	\$ 2,394	\$ 2,560	\$ 2,553	\$ 10,096	\$	2,560	\$	2,429	\$	2,502	\$ 2,520	\$	10,011	\$	2,498	\$	2,267	\$	4,765
Filmed Entertainment	758	895	847	789	3,289		544		741		772	984		3,041		621		730		1,351
Eliminations	(23)	(33)	(43)	(23)	(122)		(31)		(22)		(37)	(19)		(109)		(29)		(39)		(68)
Revenues (1)	\$ 3,324	\$ 3,256	\$ 3,364	\$ 3,319	\$ 13,263	\$	3,073	\$	3,148	\$	3,237	\$ 3,485	\$	12,943	\$	3,090	\$	2,958	\$	6,048
Expenses (2)	(2,503)	(2,571)	(2,498)	(2,668)	(10,240)		(2,288)		(2,437)		(2,409)	(2,746)		(9,880)		(2,281)		(2,250)		(4,531)
Depreciation and amortization	(56)	(58)	(53)	(56)	(223)		(53)		(55)		(51)	(54)		(213)		(50)		(54)		(104)
Equity-based compensation	(16)	(14)	(8)	(16)	(54)		(14)		(15)		(10)	(14)		(53)		(9)		(17)		(26)
Restructuring and related costs	(42)	(174)	(21)	-	(237)		-		(185)		(15)	(25)		(225)		(71)		(24)		(95)
Legal settlement	-	-	-	-	-		-		-		-	-		-		-		(40)		(40)
Programming charges	-	(106)	(38)	-	(144)		-		-		-	-		-		(77)		-		(77)
Gain on asset sale	-	-	-	127	127		-		-		-	-		-		-		-		-
Operating income (2)	\$ 707	\$ 333	\$ 746	\$ 706	\$ 2,492	\$	718	\$	456	\$	752	\$ 646	\$	2,572	\$	602	\$	573	\$	1,175
Amounts attributable to Viacom:																				
Net earnings from continuing operations	\$ 396	\$ 121	\$ 680	\$ 674	\$ 1,871	\$	535	\$	256	\$	511	\$ 386	\$	1,688	\$	318	\$	363	\$	681
Discontinued operations, net of tax	-	-	3	-	3		2		10		11	8		31		3		13		16
Net earnings attributable to Viacom	\$ 396	\$ 121	\$ 683	\$ 674	\$ 1,874	\$	537	\$	266	\$	522	\$ 394	\$	1,719	\$	321	\$	376	\$	697
Diluted earnings per share attributable to Viacom:																				
Continuing operations	\$ 1.00	\$ 0.30	\$ 1.69	\$ 1.67	\$ 4.67	\$	1.33	\$	0.64	\$	1.27	\$ 0.96	\$	4.19	\$	0.79	\$	0.90	\$	1.69
Discontinued operations	-	-	0.01	-	0.01		-		0.02		0.02	0.02		0.08		0.01		0.03		0.04
Net earnings	\$ 1.00	\$ 0.30	\$ 1.70	\$ 1.67	\$ 4.68	\$	1.33	\$	0.66	\$	1.29	\$ 0.98	\$	4.27	\$	0.80	\$	0.93	\$	1.73
Weighted average number of common shares outstanding:																				
Basic	397.0	398.2	402.0	402.4	399.9		402.5		402.6		402.8	403.1		402.7		403.1		403.3		403.2
Diluted	397.9	399.5	402.6	402.4	400.6		402.6		402.9		403.3	403.3		403.0		403.5		403.7		403.6

⁽¹⁾ On October 1, 2018, we adopted Accounting Standards Codification Topic 606 – Revenue from Contracts with Customers, using the modified retrospective method. Refer to our Form 10-Q for each of the quarters in fiscal 2019, for the amount each applicable financial statement line item on our Consolidated Statement of Earnings would have decreased if revenue was recognized under previous accounting guidance.

⁽²⁾ On October 1, 2018, we retrospectively adopted Accounting Standards Update ("ASU") 2017-07 – Compensation – Retirement Benefits: Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost. Accordingly, we reclassified the components of net periodic costs other than service costs from Expenses to Other items, net in the Consolidated Statement of Earnings, in all periods presented, resulting in a corresponding increase in operating income and adjusted operating income.

Summarized Adjusted Results (Non-GAAP) (in millions, except per share amounts, unaudited)



							12 1	Months									12	Months					6 N	Months
			Quarter	Ended			E	Inded				Quarter	End	led			Е	Ended		Quarter	En	ded	E	Inded
	12/31/1	16	3/31/17	6/30/1	7	9/30/17	9/	30/17	12,	/31/17	3/	31/18	6/:	30/18	9/30	/18	9/	30/18	12/	31/18	3/	31/19	3/	′31/19
Media Networks	\$ 2,58	89	\$ 2,394	\$ 2,5	50	\$ 2,553	\$	10,096	\$	2,560	\$	2,429	\$	2,502	\$ 2	,520	\$	10,011	\$	2,498	\$	2,267	\$	4,765
Filmed Entertainment	75	8	895	8-	17	789		3,289		544		741		772		984		3,041		621		730		1,351
Eliminations	(2	23)	(33)	(-	13)	(23)		(122)		(31)		(22)		(37)		(19)		(109)		(29)		(39)		(68)
Revenues	\$ 3,32	24	\$ 3,256	\$ 3,3	54	\$ 3,319	\$	13,263	\$	3,073	\$	3,148	\$	3,237	\$ 3	,485	\$	12,943	\$	3,090	\$	2,958	\$	6,048
Expenses (2)	(2,50	03)	(2,571)	(2,4	98)	(2,668)		(10,240)		(2,288)		(2,437)		(2,409)	(2	,746)		(9,880)		(2,281)		(2,250)		(4,531)
Depreciation and amortization	(5	56)	(58)	(.	53)	(56)		(223)		(53)		(55)		(51)		(54)		(213)		(50)		(54)		(104)
Equity-based compensation	(1	.6)	(14)		(8)	(16)		(54)		(14)		(15)		(10)		(14)		(53)		(9)		(17)		(26)
Adjusted operating income (1) (2)	\$ 74	1 9	\$ 613	\$ 8)5	\$ 579	\$	2,746	\$	718	\$	641	\$	767	\$	671	\$	2,797	\$	750	\$	637	\$	1,387
Adjusted net earnings from continuing operations attributable to Viacom (1)	\$ 41	.3	\$ 317	\$ 4	'1 ·	\$ 310	\$	1,511	\$	413	\$	371	\$	475	\$	400	\$	1,659	\$	453	\$	383	\$	836
Adjusted diluted EPS from continuing operations (1)	\$ 1.0)4	\$ 0.79	\$ 1.	.7 \$	\$ 0.77	\$	3.77	\$	1.03	\$	0.92	\$	1.18	\$	0.99	\$	4.12	\$	1.12	\$	0.95	\$	2.07
Weighted average number of common shares outstanding:																								
Basic	397	.0	398.2	402	.0	402.4		399.9		402.5		402.6		402.8	4	03.1		402.7		403.1		403.3		403.2
Diluted	397	.9	399.5	402	.6	402.4		400.6		402.6		402.9		403.3	4	03.3		403.0		403.5		403.7		403.6

 $^{^{(1)}}$ See Schedules 5 and 6 for reconciliations of reported (GAAP) to adjusted (Non-GAAP) results.

⁽²⁾ On October 1, 2018, we retrospectively adopted ASU 2017-07. Accordingly, we reclassified the components of net periodic costs other than service costs from Expenses to Other items, net in the Consolidated Statement of Earnings, in all periods presented, resulting in a corresponding increase in operating income and adjusted operating income.

Media Networks Financial Results (in millions, unaudited)

NIOCOM

									12	Months									12	Months					6 N	Months
				Quarter	Enc	ded			Ε	Ended				Quarter	En	ded			E	Ended		Quarte	r Er	ıded	E	Ended
	12/	31/16	3,	/31/17	6/	30/17	9/:	30/17	9/	/30/17	12	/31/17	3,	/31/18	6/	30/18	9,	/30/18	9/	/30/18	12	/31/18	3	/31/19	3/	/31/19
Advertising - domestic Advertising - international Worldwide advertising	\$	991 303 1,294	\$	871 238 1,109	\$ \$	955 280 1,235	\$ \$	936 288 1,224	\$	3,753 1,109 4,862	\$ \$	937 371 1,308	\$	841 264 1,105	\$	922 269 1,191	\$	896 251 1,147	\$	3,596 1,155 4,751	\$	907 323 1,230	\$	820 213 1,033	\$	1,727 536 2,263
Affiliate - domestic Affiliate - international Worldwide affiliate (1)	\$	1,002 187 1,189	\$	992 202 1,194	\$	1,030 203 1,233	\$	969 239 1,208	\$	3,993 831 4,824	\$	925 214 1,139	\$	956 252 1,208	\$	1,002 201 1,203	\$	994 258 1,252	\$	3,877 925 4,802	\$	969 200 1,169	\$	936 203	\$	1,905 403 2,308
Consumer Products, Recreation & Live Events - domestic Consumer Products, Recreation & Live Events - international Worldwide consumer products, recreation & live events (1)	\$	62 44 106	\$	53 38 91	\$	53 39 92	\$	55 66 121	\$	223 187 410	\$	67 46 113	\$	66 50 116	\$	69 39 108	\$	76 45 121	\$	278 180 458	\$ \$	57 42 99	\$	68 27 95	\$	125 69 194
Total domestic Total international	\$	2,055 534	\$	1,916 478	\$	2,038 522	\$	1,960 593	\$	7,969 2,127	\$	1,929 631	\$	1,863 566	\$	1,993 509	\$	1,966 554	\$	7,751 2,260	\$	1,933 565	\$	1,824 443	\$	3,757 1,008
Total revenues	\$	2,589	\$	2,394	\$	2,560	\$	2,553	\$	10,096	\$	2,560	\$	2,429	\$	2,502	\$	2,520	\$	10,011	\$	2,498	\$	2,267	\$	4,765
Expenses (2)	((1,558)		(1,600)		(1,648)		(1,815)		(6,621)		(1,605)		(1,679)		(1,661)		(1,769)		(6,714)		(1,545)		(1,542)		(3,087)
Depreciation and amortization		(43)		(46)		(42)		(44)		(175)		(41)		(44)		(42)		(42)		(169)		(40)		(43)		(83)
Adjusted operating income (2)	\$	988	\$	748	\$	870	\$	694	\$	3,300	\$	914	\$	706	\$	799	\$	709	\$	3,128	\$	913	\$	682	\$	1,595
Equity-based compensation		(8)		(8)		(4)		(8)		(28)		(7)		(9)		(4)		(8)		(28)		(2)		(7)		(9)
Gain on asset sale		-		-		-		127		127		-		-		-		-		-		-		-		-
Restructuring and related costs		(33)		(115)		(16)		-		(164)		-		(163)		-		(9)		(172)		(46)		(24)		(70)
Legal settlement		-		-		-		-		-		-		-		-		-		-		-		(40)		(40)
Programming charges		-		(106)		(7)		-		(113)		-		-		-		-		-		(74)		-		(74)
Operating income (2)	\$	947	\$	519	\$	843	\$	813	\$	3,122	\$	907	\$	534	\$	795	\$	692	\$	2,928	\$	791	\$	611	\$	1,402

⁽¹⁾ Beginning in the quarter ended December 31, 2018, the Media Networks revenue component previously reported as Ancillary was renamed to Consumer Products, Recreation & Live Events. In addition, certain components previously reported as Ancillary were reclassified to Affiliate. Prior periods have been recast to conform to the current presentation. See Schedule 3a for additional information.

⁽²⁾ On October 1, 2018, we retrospectively adopted ASU 2017-07. Accordingly, we reclassified the components of net periodic costs other than service costs from Expenses to Other items, net in the Consolidated Statement of Earnings, in all periods presented, resulting in a corresponding increase in operating income and adjusted operating income.

Media Networks Financial Results - Impact of Revenue Reclassification ⁽¹⁾ (in millions, unaudited) Increase/(Decrease)



									12 N	Months									12 M	Ionths
			(Quarter	Ende	ed			E	nded			(Quarter	Ende	d			En	nded
	12/3	31/16	3/3	1/17	6/3	0/17	9/3	0/17	9/:	30/17	12/3	31/17	3/3	31/18	6/30)/18	9/3	0/18	9/3	0/18
Advertising - domestic Advertising - international Worldwide advertising	\$	\$ - - \$ - \$ 17		- - -	\$	- - -	\$	- - -	\$	- - -	\$	- - -	\$	- - -	\$	- -	\$	- - -	\$	-
Affiliate - domestic Affiliate - international Worldwide affiliate (t)	\$	17 28 45	\$	17 21 38	\$	18 25 43	\$	21 39 60	\$	73 113 186	\$	18 27 45	\$	22 30 52	\$	24 26 50	\$	22 38 60	\$	86 121 207
Consumer Products, Recreation & Live Events - domestic Consumer Products, Recreation & Live Events - international Worldwide consumer products, recreation & live events (1)	\$	(17) (28) (45)	\$	(17) (21) (38)	\$	(18) (25) (43)	\$	(21) (39) (60)	\$	(73) (113) (186)	\$	(18) (27) (45)	\$	(22) (30) (52)	\$	(24) (26) (50)	\$	(22) (38) (60)	\$	(86) (121) (207)
Total domestic Total international	\$	- -	\$	- -	\$	- -	\$	- -	\$	- -	\$	- -	\$	- -	\$	- -	\$	- -	\$	-
Total revenues	\$	_	\$	_	\$	_	\$	_	\$	-	\$	_	\$	-	\$	-	\$	_	\$	-

⁽¹⁾ Beginning in the quarter ended December 31, 2018, the Media Networks revenue component previously reported as Ancillary was renamed to Consumer Products, Recreation & Live Events. In addition, certain components previously reported as Ancillary were reclassified to Affiliate. Prior periods have been recast to conform to the current presentation.

Filmed Entertainment Financial Results (in millions, unaudited)

NIOCOM

									12	Months									12]	Months					6 N	Months
				Quarter	End	ed			I	Ended			(Quarter	End	ed			Е	nded		Quarter	End	led	E	Inded
	12/	31/16	3/	31/17	6/3	30/17	9/:	30/17	9,	/30/17	12,	31/17	3/3	31/18	6/3	30/18	9/3	30/18	9/	30/18	12/	31/18	3/	31/19	3/	′31/19
Theatrical	\$	192	\$	238	\$	263	\$	115	\$	808	\$	100	\$	50	\$	208	\$	337	\$	695	\$	149	\$	172	\$	321
Home entertainment		243		198		218		190		849		183		163		119		157		622		178		154		332
Licensing		245		347		300		423		1,315		213		477		404		435		1,529		220		315		535
Ancillary		78		112		66		61		317		48		51		41		55		195		74		89		163
Total revenues	\$	758	\$	895	\$	847	\$	789	\$	3,289	\$	544	\$	741	\$	772	\$	984	\$	3,041	\$	621	\$	730	\$	1,351
Expenses		(926)		(950)		(828)		(821)		(3,525)		(664)		(722)		(720)		(935)		(3,041)		(702)		(692)		(1,394)
Depreciation and amortization		(12)		(11)		(10)		(11)		(44)		(10)		(10)		(8)		(11)		(39)		(9)		(9)		(18)
Adjusted operating income/(loss)	\$	(180)	\$	(66)	\$	9	\$	(43)	\$	(280)	\$	(130)	\$	9	\$	44	\$	38	\$	(39)	\$	(90)	\$	29	\$	(61)
Equity-based compensation		(3)		(1)		-		(4)		(8)		(2)		(2)		-		(3)		(7)		(1)		(3)		(4)
Restructuring and related costs		(1)		(47)		(5)		-		(53)		-		-		-		(4)		(4)		(14)		-		(14)
Programming charges		-		-		(31)		-		(31)		-		-		-		-		-		(3)		-		(3)
Operating income/(loss)	\$	(184)	\$	(114)	\$	(27)	\$	(47)	\$	(372)	\$	(132)	\$	7	\$	44	\$	31	\$	(50)	\$	(108)	\$	26	\$	(82)

Reconciliation of Adjusted Operating Income (Non-GAAP) (in millions, unaudited)



								1	12 Months									12	Months					6 M	Ionths
				Quarter	Ended				Ended				Quarte	End	ed			Ε	Ended		Quarter	End	ed	Eı	nded
	12/	31/16	3/3	31/17	6/30/	17	9/30/17		9/30/17	12/	31/17	3/:	31/18	6/3	0/18	9/3	0/18	9/	30/18	12/	31/18	3/:	31/19	3/:	31/19
Media Networks ⁽²⁾	\$	988	\$	748	\$ 8	570	\$ 694	\$	\$ 3,300	\$	914	\$	706	\$	799	\$	709	\$	3,128	\$	913	\$	682	\$	1,595
Filmed Entertainment		(180)		(66)		9	(43))	(280)		(130)		9		44		38		(39)		(90)		29		(61)
Corporate expenses		(50)		(55)	((58)	(58))	(221)		(55)		(60)		(60)		(63)		(238)		(60)		(57)		(117)
Equity-based compensation		(16)		(14)		(8)	(16))	(54)		(14)		(15)		(10)		(14)		(53)		(9)		(17)		(26)
Eliminations		7		-		(8)	2		1		3		1		(6)		1		(1)		(4)		-		(4)
Adjusted operating income (2)	\$	749	\$	613	\$ 8	305	\$ 579	\$	\$ 2,746	\$	718	\$	641	\$	767	\$	671	\$	2,797	\$	750	\$	637	\$	1,387
Restructuring and related costs (1)		(42)		(174)	((21)	=		(237)		-		(185)		(15)		(25)		(225)		(71)		(24)		(95)
Legal Settlement (1)		-		-		-	-		=		-		-		-		-		-		-		(40)		(40)
Programming charges (1)		-		(106)	((38)	-		(144)		-		-		-		-		-		(77)		-		(77)
Gain on asset sale (1)		-		-		-	127		127		-		-		-		-		-		-		-		-
Operating income (2)	\$	707	\$	333	\$ 7	46	\$ 706	\$	\$ 2,492	\$	718	\$	456	\$	752	\$	646	\$	2,572	\$	602	\$	573	\$	1,175

⁽¹⁾ See Schedule 7 for a description of factors affecting comparability of operating income.

⁽²⁾ On October 1, 2018, we retrospectively adopted ASU 2017-07. Accordingly, we reclassified the components of net periodic costs other than service costs from Expenses to Other items, net in the Consolidated Statement of Earnings, in all periods presented, resulting in a corresponding increase in operating income and adjusted operating income.

Reconciliation of Adjusted Net Earnings and Diluted EPS (Non-GAAP) (in millions, except per share amounts, unaudited)



									12	Months									12 1	Months					6 M	onths
			Ç	uarter	Ende	ed				Ended				Quarte	er Enc	led			Е	nded		Quarte	r End	ed	Er	nded
	12/	31/16	3/3	31/17	6/3	30/17	9/:	30/17	9	/30/17	12,	/31/17	3/	31/18	6/	30/18	9/	30/18	9/.	30/18	12/	31/18	3/:	31/19	3/3	31/19
Net earnings attributable to Viacom:																										
Reported net earnings from continuing operations	\$	396	\$	121	\$	680	\$	674	\$	1,871	\$	535	\$	256	\$	511	\$	386	\$	1,688	\$	318	\$	363	\$	681
Impact of adjustments on net earnings from continuing operations ⁽¹⁾		17		196		(209)		(364)		(360)		(122)		115		(36)		14		(29)		135		20		155
Adjusted net earnings from continuing operations	\$	413	\$	317	\$	471	\$	310	\$	1,511	\$	413	\$	371	\$	475	\$	400	\$	1,659	\$	453	\$	383	\$	836
Per share information attributable to Viacom:																										
Reported diluted earnings per share from continuing operations	\$	1.00	\$	0.30	\$	1.69	\$	1.67	\$	4.67	\$	1.33	\$	0.64	\$	1.27	\$	0.96	\$	4.19	\$	0.79	\$	0.90	\$	1.69
Impact of adjustments on diluted earnings per share from continuing operations ⁽¹⁾		0.04		0.49		(0.52)		(0.90)		(0.90)		(0.30)		0.28		(0.09)		0.03		(0.07)		0.33		0.05		0.38
Adjusted diluted EPS from continuing operations	\$	1.04	\$	0.79	\$	1.17	\$	0.77	\$	3.77	\$	1.03	\$	0.92	\$	1.18	\$	0.99	\$	4.12	\$	1.12	\$	0.95	\$	2.07
Weighted average number of common shares outstanding:																										
Basic		397.0		398.2		402.0		402.4		399.9		402.5		402.6		402.8		403.1		402.7		403.1		403.3		403.2
Diluted		397.9		399.5		402.6		402.4		400.6		402.6		402.9		403.3		403.3		403.0		403.5		403.7		403.6

⁽¹⁾ See Schedule 7 for a description of factors affecting comparability of net earnings and diluted EPS.

Factors Affecting Comparability (in millions, except per share amounts, unaudited)



	Quarter Ended							12 Months					_				12 Months				_	6 Months	3	
	12/3	1/16	3 /	Quarter 31/17		6/30/17	9/30/17		Ended 9/30/17		12/31/17		Quarter 3/31/18		6/30/18		9/30/18	Ended 9/30/18		Quarter 12/31/18		ed 3/31/19	Ended 3/31/19	
	12/3	1/10	3/	31/1/		3/ 30/ 17	2/30/17		2/30/17		12/31/1/		3/31/10		0/30/10		7/30/10	7/ 30/ 10		12/31/10	•	3/31/17	3/31/17	
Restructuring and related costs (1)	\$	42	\$	174	\$	21	ş -	\$	237	\$	-	\$	185	\$	15	\$	25	\$ 22	25	\$ 71	\$	24		95
Legal settlement (9)		-		-		-	-		-		-		-		-		-		-	-		40		40
Programming charges (2)		-		106		38	-		144		-		-		-		-		-	77		-		77
Gain on asset sale (3)		-		-		-	(127)		(127)		-				-		-		-			-		-
Impact of adjustments on operating income	\$	42	s	280	s	59	\$ (127)	s	254	\$		s	185	S	15	S	25	\$ 22	25	\$ 148	s	64	s :	212
	Ÿ	,,,		200	Ÿ	37	y (121)	Ÿ	231	Ÿ		Ÿ	100	Ÿ		Ÿ	20	v 2.	20		Ÿ	V.	*	
(Gain)/loss on extinguishment of debt (4)		6		30		(16)	-		20		(25)		-		-		-	(2	25)	(18)		-		(18)
Gain on asset sales (5)		-		-		(285)	-		(285)		-		(16)		-		-	(1	16)	-		-		-
Investment losses/(gains) (6)		-		_		10	-		10				46				-		46	46		(38)		8
Impact of adjustments on earnings from continuing operations before provision for income taxes	\$	48	\$	310	Ş	(232)	\$ (127)	\$	(1)	\$	(25)	\$	215	\$	15	\$	25	\$ 23	30	\$ 176	\$	26	\$ 2	202
Income tax impact of above items (7)		(16)		(110)		76	20		(30)		6		(54)		(4)		(7)	(5	59)	(41)		(6)		(47)
Discrete tax expense/(benefit) (8)		(15)		(4)		(53)	(268)		(340)		(103)		(46)		(47)		(4)	(20	00)			-		-
Impact of adjustments on provision for income taxes	\$	(31)	\$	(114)	\$	23	\$ (248)	\$	(370)	\$	(97)	\$	(100)	\$	(51)	\$	(11)	\$ (25	59)	\$ (41)	\$	(6)	\$	(47)
Noncontrolling interest impact on above items (3)		-		-		_	11		11	_									-			_		_
Impact of adjustments on net earnings from continuing operations attributable to Viacom	s	17	•	196	\$	(209)	\$ (364)	s	(360)	s	(122)	\$	115	s	(36)	•	14	s (*)	29)	\$ 135	s	20	\$	155
	4	17	ą	170	Ÿ	(207)	9 (304)	٥	(300)	Ÿ	(122)	پ	113	٠	(50)	<u></u>	14	· (2)	y 133	4	20	Ψ .	133
Impact of adjustments on diluted EPS from continuing operations	\$	0.04	\$	0.49	\$	(0.52)	\$ (0.90)	\$	(0.90)	\$	(0.30)	\$	0.28	\$	(0.09)	\$	0.03	\$ (0.0	07)	\$ 0.33	\$	0.05	\$ 0	0.38
Weighted average number of diluted shares outstanding		397.9		399.5		402.6	402.4		400.6		402.6		402.9		403.3		403.3	403	3.0	403.5		403.7	41	03.6

- 1) During fiscal 2018 we launched a program of cost transformation initiatives to improve our margins, including an organizational realignment of support functions across Media Networks, new sourcing and procurement policies, real estate consolidation and technology enhancements. We recognized pre-tax restructuring and related costs of \$225 million in fiscal 2018, \$71 million in the first fiscal quarter of 2019 and \$24 million in the second fiscal quarter of 2019. In fiscal 2017, we recognized pre-tax restructuring charges of \$237 million resulting from the execution of our flagship brand strategy and strategy and strategy initiatives are Paramount.
- 2) We recognized programming charges of \$77 million in the first fiscal quarter of 2019, which resulted from decisions by management newly in place as part of our 2018 restructuring activities, to cease the use of certain programming. We recognized programming charges of \$106 million and \$38 million in the second and third fiscal quarters of 2017, respectively, associated with management's decision to cease use of certain original and acquired programming.
- 3) During the quarter ended September 30, 2017, a consolidated entity completed the sale of broadcast spectrum in connection with the FCC's broadcast spectrum auction. The sale resulted in a pre-tax gain of \$127 million, with \$11 million attributable to the noncontrolling interest.
- 4) We redeemed senior notes and debentures totaling \$1.128 billion in the quarter ended December 31, 2018, \$1.039 billion in the quarter ended December 31, 2017. As a result of these transactions, we recognized pre-tax extinguishment gains of \$18 million and \$25 million in the quarters ended December 31, 2018 and December 31, 2017, respectively, and a pre-tax extinguishment losses of \$6 million in the third fiscal quarter of 2017.
- 5) In the quarter ended March 31, 2018, we completed the sale of a 1% equity interest in Viacom18 to our joint venture partner for \$20 million. During the quarter ended June 30, 2017, we completed the sale of our 49.76% interest in EPIX, resulting in a gain of \$285 million.
- 6) Pursuant to our adoption of ASU 2016-01 Financial Instruments Overall: Recognition and Measurement of Financial Assets and Financial Liabilities, which requires the changes in fair value measurement of marketable securities to be recognized in net income, we recorded a non-operating gain on marketable securities of \$38 million in the quarter ended March 31, 2019 and a non-operating loss of \$46 million in the quarter ended March 31, 2018 and June 30, 2017, respectively, in connection with the write off of certain cost method investments.
- 7) The tax impact has been calculated by applying the tax rates applicable to the adjustments presented.
- 8) Includes the net discrete tax expense or benefit related to certain events, such as the recognition of foreign tax credits, a change in tax law, tax accounting method change, reversal of valuation allowance or release of reserves that occurred in the respective period.
- 9) An expense of \$40 million was recognized in connection with the settlement of a commercial dispute in the quarter ended March 31, 2019.

Free Cash Flow (Non-GAAP) (in millions, unaudited)



					12 Months					12 Months			6 Month	ns
		Quarte	r Ended		Ended		Quarte	r Ended		Ended	Quarte	er Ended	Ended	1
	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	6/30/18	9/30/18	9/30/18	12/31/18	3/31/19	3/31/19	9
Net cash provided by operating activities (1)	\$ 165	\$ 273	\$ 249	\$ 1,018	\$ 1,705	\$ 12	\$ 287	\$ 698	\$ 825	\$ 1,822	\$ 228	\$ 491	\$ 71	19
Capital expenditures	(52)	(43)	(44)	(56)	(195)	(28)	(36)	(38)	(76)	(178)	(37)	(40)	(7	77)
Free cash flow	\$ 113	\$ 230	\$ 205	\$ 962	\$ 1,510	\$ (16)	\$ 251	\$ 660	\$ 749	\$ 1,644	\$ 191	\$ 451	\$ 64	1 2
Debt	\$ 12,300	\$ 12,189	\$ 11,173	\$ 11,119	\$ 11,119	\$ 10,189	\$ 10,084	\$ 10,088	\$ 10,082	\$ 10,082	\$ 8,961	\$ 8,959	\$ 8,95	59
Cash and cash equivalents	443	671	425	1,389	1,389	394	417	929	1,557	1,557	534	486	48	36
Net debt	\$ 11,857	\$ 11,518	\$ 10,748	\$ 9,730	\$ 9,730	\$ 9,795	\$ 9,667	\$ 9,159	\$ 8,525	\$ 8,525	\$ 8,427	\$ 8,473	\$ 8,47	73

⁽¹⁾ On October 1, 2018, we retrospectively adopted ASU 2016-15 - Statement of Cash Flows: Classification of Certain Cash Receipts and Cash Payments, which requires debt extinguishment costs to be excluded from net cash provided by operating activities. Accordingly, we reclassified debt extinguishment costs to net cash provided by or used in financing activities in all periods presented.