FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

| Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b). | STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP |
|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| | Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 |

OMB APPROVAL

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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name and Address of Reporting Person* Bakish Robert M | | | | 2. Issuer Name and Ticker or Trading Symbol ViacomCBS Inc. [VIACA, VIAC] 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) X Director 10% Owne 3. Date of Earliest Transaction (Month/Day/Year) X Officer (give title below) below) | | | | | | | | | | vner | | | | |
|------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|------------|-------------------------------------------------------------|----------------------------------------------------|-----------------------------------|--------------|------------------------------------------------------------|----------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------|--------------------------------------------------------------------------|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (Last) 1515 BRC | , | st) (| Middle) | | | | of Earliest T 2019 | ransa | action (Mo | onth/D | ay/Year) | | | | (give title Presiden | t and | below) | specify |
| (Street) NEW YO | RK NY | 7 | 10036 | | 4. If | Ame | endment, Da | ate of | Original F | Filed | (Month/Day | /Year) | 6. Lir | X Form fi | ed by One | Repor | (Check App ting Person One Report | |
| (City) | (Sta | | | | | | | | | | | | | | | | | wner specify Discable for the specify specify specify specify specify specify specifical specifica |
| Table I - No. 1. Title of Security (Instr. 3) | | | | 2. Trans Date (Month | saction | | 2A. Deemed Execution Date, if any (Month/Day/Year) | | 3. Transaction Code (Instr. | | 4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 4 | | | 5. Amour Securitie Beneficia Owned F | Amount of curities neficially red Following | | Direct Indirect str. 4) | Indirect Beneficial Ownership |
| | | | | | | | | | Code | v | Amount | (A) (D) | Price | Reported Transact (Instr. 3 a | ion(s) | | | (instr. 4) |
| Class B Co | (First) (Middle) BROADWAY YORK NY 10036 (State) (Zip) Table I - Nor of Security (Instr. 3) B Common Stock B Common Stock B Common Stock B Common Stock Table II - Of ve Conversion or Exercise or Derivative Security Of Derivative Security 12/04/2019 ee \$116.66 12/04/2019 ee \$110.56 12/04/2019 ee \$65.17 12/04/2019 ee \$65.75 12/04/2019 | | 12/0 | 2/04/2019 | | | | A | | 242,19 | 5 A | (1) | 242 | 242,195 | | D | | |
| Class B Co | ommon Stoc | ck | | 12/0 | 4/201 | 9 | | | A | | 6 | A | (1) | | 6 | | | · . |
| Class B Common Stock | | | 12/0 | 12/04/2019 | | | | A | | 110 | A | (1) | 1 | 10 | | | | |
| Class B Common Stock | | | 12/04/2019 | | | | A | | 33 | A | (1) | 3 | 33 | 3 | | | | |
| | | | | | | | curities <i>l</i> Is, warra | | | | | | | Owned | | | | |
| Derivative Conversion or Exercise (Month/Day Price of Derivative | Date | Execution I if any | Date, | 4. Transa Code (I 8) | | Derivative | | 6. Date Exercis Expiration Dat (Month/Day/Ye | | ear) of Secu | | ng e Security | 8. Price of Derivative Security (Instr. 5) | 9. Numb derivativ Securitie Benefici Owned Followin Reported Transact | re es ally g | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | of Indirect Beneficial Ownership (Instr. 4) | |
| | | | | | Code | v | (A) | (D) | Date Exercisa | ble | Expiration Date | Title | Amount or Number of Share | | (Instr. 4) | | | |
| Employee Stock Option (Right to Buy) | \$79.18 | 12/04/2019 | | | A | | 47,134 | | (2) | | (2) | Class B Common Stock | 47,13 | 4 (2) | 47,1 | 34 | D | |
| Employee Stock Option (Right to Buy) | \$116.66 | 12/04/2019 | | | A | | 36,635 | | (3) | | (3) | Class B Common Stock | 36,63 | (3) | 36,6 | 35 | D | |
| Employee Stock Option (Right to Buy) | \$141.65 | 12/04/2019 | | | A | | 28,804 | | (4) | | (4) | Class B Common Stock | 28,80 | 4 (4) | 28,8 | 04 | D | |
| Employee Stock Option (Right to Buy) | \$110.56 | 12/04/2019 | | | A | | 43,641 | | (5) | | (5) | Class B Common Stock | 43,64 | (5) | 43,6 | 41 | D | |
| Employee Stock Option (Right to Buy) | \$65.17 | 12/04/2019 | | | A | | 62,037 | | (6) | | (6) | Class B Common Stock | 62,03 | 7 (6) | 62,0 | 37 | D | |
| Employee Stock Option (Right to Buy) | \$63.75 | 12/04/2019 | | | A | | 76,517 | | (7) | | (7) | Class B Common Stock | 76,51 | 7 (7) | 76,5 | 17 | D | |
| Employee Stock Option (Right to Buy) | \$64.3 | 12/04/2019 | | | A | | 201,234 | | (8) | | (8) | Class B Common Stock | 201,23 | 4 (8) | 201,2 | 234 | D | |

| Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|--------------------------------------------|-------------------------------------------------------------|-----------------------------------------|---|----------------------------------------------------------------------------------------------------------|-----|----------------------------------------------------------|--------------------|-----------------------------------------------------------------------------------------------|-------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------|
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | | 6. Date Exercisable and Expiration Date (Month/Day/Year) | | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | Transaction(s) (Instr. 4) | | |
| Employee Stock Option (Right to Buy) | \$43.89 | 12/04/2019 | | A | | 437,775 | | (9) | (9) | Class B Common Stock | 437,775 | (9) | 437,775 | D | |
| Employee Stock Option (Right to Buy) | \$51.76 | 12/04/2019 | | A | | 407,832 | | (10) | (10) | Class B Common Stock | 407,832 | (10) | 407,832 | D | |
| Restricted Share Units | (11) | 12/04/2019 | | A | | 5,178 | | (11) | (11) | Class B Common Stock | 5,178 | (11) | 5,178 | D | |
| Restricted Share Units | (12) | 12/04/2019 | | A | | 7,648 | | (12) | (12) | Class B Common Stock | 7,648 | (12) | 7,648 | D | |
| Restricted Share Units | (13) | 12/04/2019 | | A | | 542,292 | | (13) | (13) | Class B Common Stock | 542,292 | (13) | 542,292 | D | |
| Restricted Share Units | (14) | 12/05/2019 | | A | | 122,369 | | (14) | (14) | Class B Common Stock | 122,369 | (14) | 122,369 | D | |
| Performance Share Units | (15) | 12/04/2019 | | A | | 49,274 | | (15) | (15) | Class B Common Stock | 49,274 | (15) | 49,274 | D | |
| Performance Share Units | (16) | 12/04/2019 | | A | | 128,027 | | (16) | (16) | Class B Common Stock | 128,027 | (16) | 128,027 | D | |
| Performance Share Units | (17) | 12/04/2019 | | A | | 111,236 | | (17) | (17) | Class B Common Stock | 111,236 | (17) | 111,236 | D | |

Explanation of Responses:

- 1. Pursuant to the terms of the Agreement and Plan of Merger, dated as of August 13, 2019, as amended by Amendment No. 1 to the Agreement and Plan of Merger, dated as of October 16, 2019, by and between CBS Corporation ("CBS") and Viacom Inc. ("Viacom") (the "Merger Agreement"), on December 4, 2019 (the "Closing Date"), Viacom merged with and into CBS with CBS continuing as the surviving corporation. Pursuant to the Merger Agreement, on the Closing Date each share of Viacom Class B Common Stock held by the reporting person was converted automatically into 0.59625 shares of Class B Common Stock of CBS. The closing price of CBS's Class B Common Stock on December 4, 2019 was \$40.77 per share.
- 2. Represents Stock Options granted under the Viacom Inc. 2006 Long-Term Management Incentive Plan, as amended and restated January 1, 2011 (the "2006 Plan"), on May 23, 2012. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 3. Represents Stock Options granted under the 2006 Plan on May 22, 2013. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 4. Represents Stock Options granted under the 2006 Plan on May 21, 2014. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 5. Represents Stock Options granted under the 2006 Plan on May 20, 2015. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 6. Represents Stock Options granted under the Viacom Inc. 2016 Long Term Management Incentive Plan (the "2016 Plan") on May 18, 2016. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 7. Represents Stock Options granted under the 2016 Plan on November 10, 2016. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 8. Represents Stock Options granted under the 2016 Plan on January 9, 2017. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 9. Represents Stock Options granted under the 2016 Plan on November 20, 2017. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 10. Represents Stock Options granted under the 2016 Plan on November 30, 2018. Each Stock Option was converted into a CBS Stock Option pursuant to the terms of the Merger Agreement.
- 11. Represents restricted stock units ("RSUs") granted under the 2016 Plan on May 18, 2016. These RSUs were converted into CBS RSUs pursuant to the terms of the Merger Agreement.
- 12. Represents RSUs granted under the 2016 Plan on November 10, 2016. These RSUs were converted into CBS RSUs pursuant to the terms of the Merger Agreement.
- 13. Represents RSUs granted under the 2016 Plan on November 1, 2019. These RSUs were converted into CBS RSUs pursuant to the terms of the Merger Agreement.
- 14. Represents RSUs granted pursuant to the terms of the employment agreement, dated as of August 13, 2019, by and between Viacom and Mr. Bakish.
- 15. Represents performance share units ("PSUs") earned at a specified level pursuant to the terms of the Merger Agreement. The PSUs were originally granted under the 2016 Plan on January 9, 2017. These PSUs were converted into time-vesting CBS RSUs pursuant to the terms of the Merger Agreement.
- 16. Represents PSUs earned at a specified level pursuant to the terms of the Merger Agreement. The PSUs were originally granted under the 2016 Plan on November 20, 2017. These PSUs were converted into time-vesting CBS RSUs pursuant to the terms of the Merger Agreement.
- 17. Represents PSUs earned at a specified level pursuant to the terms of the Merger Agreement. The PSUs were originally granted under the 2016 Plan on November 30, 2018. These PSUs were converted into time-vesting CBS RSUs pursuant to the terms of the Merger Agreement.

/s/ Christa A. D'Alimonte, Attorney-in-Fact for Robert M. 12/06/2019 Bakish

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.