VIOCOM

September Quarter 2015 Trending Schedules



All information included in these schedules has been derived from information contained in our 2015 Annual Report on Form 10-K, our reports on Form 10-Q and the accompanying earnings presentations for each respective period.

The financial information contained in these schedules includes measures in accordance with accounting principles generally accepted in the United States of America ("GAAP") and non-GAAP measures. Non-GAAP measures, including consolidated operating free cash flow, free cash flow and adjusted results that exclude restructuring and programming charges, loss on pension settlement, loss on extinguishment of debt, asset impairment, gains from the sales of our interests in certain investments and discrete tax items, are relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these are not measures of performance calculated in accordance with GAAP, they should not be considered in isolation of, or as a substitute for, cash flow provided by operations, operating income, net earnings from continuing operations attributable to Viacom and diluted EPS as indicators of operating performance, and they may not be comparable to similarly titled measures employed by other companies.

Summarized Reported Results (in millions, except per share amounts, unaudited)



					12 Months					12 Months					12 Months
			r Ended	- 1 1	Ended		Quarte		- 1 1:-	Ended		Quarter		- 1 1	Ended
	12/31/12	3/31/13	6/30/13	9/30/13	9/30/13	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15
Media Networks	\$ 2,394	\$ 2,233	\$ 2,569	\$ 2,460	\$ 9,656	\$ 2,541	\$ 2,375	\$ 2,591	\$ 2,664	\$ 10,171	\$ 2,654	\$ 2,452	\$ 2,597	\$ 2,787	\$ 10,490
Filmed Entertainment	975	941	1,158	1,208	4,282	681	831	856	1,357	3,725	720	659	479	1,025	2,883
Eliminations	(55)	(39)	(34)	(16)	(144)	(25)	(32)	(26)	(30)	(113)	(30)	(33)	(18)	(24)	(105)
Revenues	\$ 3,314	\$ 3,135	\$ 3,693	\$ 3,652	\$ 13,794	\$ 3,197	\$ 3,174	\$ 3,421	\$ 3,991	\$ 13,783	\$ 3,344	\$ 3,078	\$ 3,058	\$ 3,788	\$ 13,268
Expenses	(2,429)	(2,199)	(2,515)	(2,344)	(9,487)	(2,146)	(2,219)	(2,253)	(2,701)	(9,319)	(2,304)	(2,174)	(1,897)	(2,650)	(9,025)
Depreciation and Amortization	(57)	(60)	(58)	(62)	(237)	(59)	(52)	(52)	(54)	(217)	(55)	(57)	(56)	(54)	(222)
Equity-Based Compensation	(31)	(29)	(35)	(33)	(128)	(32)	(31)	(30)	(29)	(122)	(26)	(25)	(21)	(29)	(101)
Restructuring and Programming Charges	-	-	-	(99)	(99)	-	-	-	-	-	-	(784)	-	-	(784)
Loss on Pension Settlement	-	-	-	-	-	-	-	-	-	-	(24)	-	-	-	(24)
Asset Impairment	_	-	-	(7)	(7)	-	_	_	(43)	(43)	_	-	_	_	-
Operating Income	\$ 797	\$ 847	\$ 1,085	\$ 1,107	\$ 3,836	\$ 960	\$ 872	\$ 1,086	\$ 1,164	\$ 4,082	\$ 935	\$ 38	\$ 1,084	\$ 1,055	\$ 3,112
Amounts attributable to Viacom:															
Net earnings/(loss) from continuing operations	\$ 473	\$ 481	\$ 647	\$ 806	\$ 2,407	\$ 547	\$ 502	\$ 611	\$ 732	\$ 2,392	\$ 500	\$ (53)	\$ 591	\$ 884	\$ 1,922
Discontinued operations, net of tax	(3)	(3)	(4)	(2)	(12)	_	_	(1)	_	(1)	_	_			-
Net earnings/(loss) attributable to Viacom	\$ 470	\$ 478	\$ 643	\$ 804	\$ 2,395	\$ 547	\$ 502	\$ 610	\$ 732	\$ 2,391	\$ 500	\$ (53)	\$ 591	\$ 884	\$ 1,922
Diluted earnings/(loss) per share attributable to Viacom:															
Continuing operations	\$ 0.93	\$ 0.96	\$ 1.32	\$ 1.69	\$ 4.86	\$ 1.20	\$ 1.13	\$ 1.40	\$ 1.72	\$ 5.43	\$ 1.20	\$ (0.13)	\$ 1.47	\$ 2.21	\$ 4.73
Discontinued operations	(0.01)	-	(0.01)	(0.01)	(0.02)	-	_	_	_	-	_	-	_	_	-
Net earnings/(loss)	\$ 0.92	\$ 0.96	\$ 1.31	\$ 1.68	\$ 4.84	\$ 1.20	\$ 1.13	\$ 1.40	\$ 1.72	\$ 5.43	\$ 1.20	\$ (0.13)	\$ 1.47	\$ 2.21	\$ 4.73
Weighted average number of common shares outstanding:															
Basic	501.5	492.0	482.6	468.7	486.2	444.9	436.1	428.0	419.6	432.1	410.6	402.5	397.5	398.0	402.2
Diluted	509.1	500.3	491.9	478.2	494.8	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0

Summarized Adjusted Results (in millions, except per share amounts, unaudited)



					12 Months					12 Months					12 Months
		Quarte	r Ended		Ended		Quarte	r Ended		Ended		Quarter	r Ended		Ended
	12/31/12	3/31/13	6/30/13	9/30/13	9/30/13	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15
Media Networks	\$ 2,394	\$ 2,233	\$ 2,569	\$ 2,460	\$ 9,656	\$ 2,541	\$ 2,375	\$ 2,591	\$ 2,664	\$ 10,171	\$ 2,654	\$ 2,452	\$ 2,597	\$ 2,787	\$ 10,490
Filmed Entertainment	975	941	1,158	1,208	4,282	681	831	856	1,357	3,725	720	659	479	1,025	2,883
Eliminations	(55)	(39)	(34)	(16)	(144)	(25)	(32)	(26)	(30)	(113)	(30)	(33)	(18)	(24)	(105)
Revenues	\$ 3,314	\$ 3,135	\$ 3,693	\$ 3,652	\$ 13,794	\$ 3,197	\$ 3,174	\$ 3,421	\$ 3,991	\$ 13,783	\$ 3,344	\$ 3,078	\$ 3,058	\$ 3,788	\$ 13,268
Expenses	(2,429)	(2,199)	(2,515)	(2,344)	(9,487)	(2,146)	(2,219)	(2,253)	(2,701)	(9,319)	(2,304)	(2,174)	(1,897)	(2,650)	(9,025)
Depreciation and Amortization	(57)	(60)	(58)	(62)	(237)	(59)	(52)	(52)	(54)	(217)	(55)	(57)	(56)	(54)	(222)
Equity-Based Compensation	(31)	(29)	(35)	(33)	(128)	(32)	(31)	(30)	(29)	(122)	(26)	(25)	(21)	(29)	(101)
Adjusted Operating Income (1)	\$ 797	\$ 847	\$ 1,085	\$ 1,213	\$ 3,942	\$ 960	\$ 872	\$ 1,086	\$ 1,207	\$ 4,125	\$ 959	\$ 822	\$ 1,084	\$ 1,055	\$ 3,920
Adjusted net earnings from continuing operations attributable to Viacom ⁽¹⁾	\$ 461	\$ 481	\$ 635	\$ 739	\$ 2,316	\$ 547	\$ 482	\$ 618	\$ 729	\$ 2,376	\$ 538	\$ 467	\$ 591	\$ 614	\$ 2,210
Adjusted diluted EPS from continuing operations ⁽¹⁾	\$ 0.91	\$ 0.96	\$ 1.29	\$ 1.55	\$ 4.68	\$ 1.20	\$ 1.08	\$ 1.42	\$ 1.71	\$ 5.40	\$ 1.29	\$ 1.16	\$ 1.47	\$ 1.54	\$ 5.44
Weighted average number of common shares outstanding:															
Basic	501.5	492.0	482.6	468.7	486.2	444.9	436.1	428.0	419.6	432.1	410.6	402.5	397.5	398.0	402.2
Diluted	509.1	500.3	491.9	478.2	494.8	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0

¹⁾ See Schedules 5 and 6 for reconciliations of reported to adjusted results.

Media Networks Financial Results (in millions, unaudited)



					12 Months					12 Months					12 Months
		Quarte	r Ended		Ended		Quarte	r Ended		Ended		Quarter	Ended		Ended
	12/31/12	3/31/13	6/30/13	9/30/13	9/30/13	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15
Advertising	\$ 1,269	\$ 1,091	\$ 1,22 0	\$ 1,275	\$ 4,855	\$ 1,325	\$ 1,124	\$ 1,249	\$ 1,255	\$ 4,953	\$ 1,367	\$ 1,172	\$ 1,223	\$ 1,245	\$ 5,007
Affiliate Fees	972	1,010	1,230	1,033	4,245	1,066	1,114	1,224	1,256	4,660	1,132	1,146	1,244	1,386	4,908
Ancillary	153	132	119	152	556	150	137	118	153	558	155	134	130	156	575
Total Revenues	\$ 2,394	\$ 2,233	\$ 2,569	\$ 2,460	\$ 9,656	\$ 2,541	\$ 2,375	\$ 2,591	\$ 2,664	\$ 10,171	\$ 2,654	\$ 2,452	\$ 2,597	\$ 2,787	\$ 10,490
Expenses	(1,330)	(1,322)	(1,377)	(1,387)	(5,416)	(1,391)	(1,390)	(1,434)	(1,537)	(5,752)	(1,509)	(1,508)	(1,441)	(1,727)	(6,185)
Depreciation and Amortization	(34)	(38)	(34)	(38)	(144)	(36)	(36)	(36)	(40)	(148)	(41)	(41)	(42)	(38)	(162)
Adjusted Operating Income	\$ 1,030	\$ 873	\$ 1,158	\$ 1,035	\$ 4,096	\$ 1,114	\$ 949	\$ 1,121	\$ 1,087	\$ 4,271	\$ 1,104	\$ 903	\$ 1,114	\$ 1,022	\$ 4,143
Equity-Based Compensation	(9)	(7)	(12)	(10)	(38)	(10)	(10)	(9)	(10)	(39)	(10)	(11)	(5)	(8)	(34)
Restructuring and Programming Charges	-	-	-	(74)	(74)	-	-	-	-	-	-	(671)	-	-	(671)
Asset Impairment	_	_	_	(7)	(7)	_	_		(43)	(43)	_	_	_	_	-
Operating Income	\$ 1,021	\$ 866	\$ 1,146	\$ 944	\$ 3,977	\$ 1,104	\$ 939	\$ 1,112	\$ 1,034	\$ 4,189	\$ 1,094	\$ 221	\$ 1,109	\$ 1,014	\$ 3,438

Filmed Entertainment Financial Results (in millions, unaudited)



								12	Months									12 N	Months									12 N	Ionths
		Q	uarter	Ende	ed			E	Ended			(Q uarter	End	ed			Е	nded			(Quarter	End	ed			Er	nded
	12/31/12	3/31	/13	6/3	0/13	9/30	0/13	9/	30/13	12/3	31/13	3/3	1/14	6/3	0/14	9/3	30/14	9/	30/14	12/	31/14	3/3	31/15	6/3	30/15	9/3	0/15	9/3	30/15
Theatrical	\$ 328	\$	276	\$	464	\$	171	\$	1,239	\$	159	\$	229	\$	264	\$	557	\$	1,209	\$	169	\$	205	\$	20	\$	447	\$	841
Home Entertainment	384		312		338		543		1,577		272		257		284		351		1,164		316		194		199		162		871
License Fees	224		310		287		385		1,206		208		303		227		377		1,115		189		206		214		371		980
Ancillary	39		43		69		109		260		42		42		81		72		237		46		54		46		45		191
Total Revenues	\$ 975	\$	941	\$	1,158	\$ 1	,208	\$	4,282	\$	681	\$	831	\$	856	\$	1,357	\$	3,725	\$	720	\$	659	\$	479	\$ 1	1,025	\$	2,883
Expenses	(1,092)	((855)	(1	1,119)		(893)		(3,959)		(734)		(804)		(787)	-	(1,131)		(3,456)		(767)		(645)		(418)		(889)		(2,719)
Depreciation and Amortization	(22)		(21)		(22)		(24)		(89)		(21)		(16)		(14)		(13)		(64)		(13)		(13)		(13)		(14)		(53)
Adjusted Operating Income/(Loss)	\$ (139)	\$	65	\$	17	\$	291	\$	234	\$	(74)	\$	11	\$	55	\$	213	\$	205	\$	(60)	\$	1	\$	48	\$	122	\$	111
Equity-Based Compensation	(3)		(3)		(5)		(5)		(16)		(4)		(4)		(3)		(4)		(15)		(4)		(3)		(2)		(4)		(13)
Restructuring and Programming Charges			-		-		(25)		(25)		-		-		-		-		-		-		(101)		-		-		(101)
Operating Income/(Loss)	\$ (142)	\$	62	\$	12	\$	261	\$	193	\$	(78)	\$	7	\$	52	\$	209	\$	190	\$	(64)	\$	(103)	\$	46	\$	118	\$	(3)

Reconciliation of Adjusted Operating Income (in millions, unaudited)



	Quarter Ended								onths						12 1	Months							12 N	I onths
			Quart	er Eı	nded			End	ded			Quarter	Ended		Е	nded			Qu	arter	Ended		Eı	nded
	12/31/	12	3/31/13	6	/30/13	9/30/1	13	9/30	0/13	12/31/1	3	/31/14	6/30/14	9/30/14	9/	30/14	12/	31/14	3/31/	15	6/30/15	9/30/15	9/3	30/15
Media Networks	\$ 1,03	0	\$ 873	\$	1,158	\$ 1,0	35	\$ 4	4,096	\$ 1,114	\$	949	\$ 1,121	\$ 1,087	\$	4,271	\$	1,104	\$ 9	003	\$ 1,114	\$ 1,022	\$	4,143
Filmed Entertainment	(13	9)	65		17	2	91		234	(74	-)	11	55	213		205		(60)		1	48	122		111
Corporate Expenses	(0	0)	(57))	(54)	((80)		(251)	(51)	(52)	(61)	(63)		(227)		(61)		(57)	(58)	(59)		(235)
Equity-Based Compensation	(3	1)	(29))	(35)	(.	(33)		(128)	(32	()	(31)	(30)	(29)		(122)		(26)		(25)	(21)	(29)		(101)
Eliminations		(3)	(5))	(1)		-		(9)	3		(5)	1	(1)		(2)		2		-	1	(1)		2
Adjusted Operating Income	\$ 79	7	\$ 847	\$	1,085	\$ 1,2	13	\$ 3	3,942	\$ 960	\$	872	\$ 1,086	\$ 1,207	\$	4,125	\$	959	\$ 8	322	\$ 1,084	\$ 1,055	\$	3,920
Restructuring and Programming Charges (1)		-	-		-	(1	(99)		(99)			-	-	-		-		-	(7	784)	-	-		(784)
Loss on Pension Settlement (1)		-	-		-		-		-			-	-	-		-		(24)		-	-	-		(24)
Asset Impairment (1)		-	-		-		(7)		(7)			-		(43)		(43)		-		-	-			-
Operating Income	\$ 79	7	\$ 847	\$	1,085	\$ 1,1	07	\$:	3,836	\$ 960	\$	872	\$ 1,086	\$ 1,164	\$	4,082	\$	935	\$	38	\$ 1,084	\$ 1,055	\$	3,112

¹⁾ See Schedule 7 for a description of factors affecting comparability of operating income.

Reconciliation of Adjusted Net Earnings and Diluted EPS (in millions, except per share amounts, unaudited)



	12/31/12	Q uarter 3/31/13	Ended 6/30/13	9/30/13	12 Months Ended 9/30/13	12/31/13	Quarte 3/31/14	r Ended 6/30/14	9/30/14	12 Months Ended 9/30/14	12/31/14		r Ended 6/30/15	9/30/15	12 Months Ended 9/30/15
Net earnings/(loss) attributable to	12/31/12	3/31/13	6/30/13	9/30/13	9/30/13	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15
Viacom: Reported net earnings/(loss) from continuing															
operations	\$ 473	\$ 481	\$ 647	\$ 806	\$ 2,407	\$ 547	\$ 502	\$ 611	\$ 732	\$ 2,392	\$ 500	\$ (53)	\$ 591	\$ 884	\$ 1,922
Impact of adjustments on net earnings/(loss) from continuing operations (1)	(12)		(12)	(67)	(91)	-	(20)	7	(3)	(16)	38	520	-	(270)	288
Adjusted net earnings from continuing operations	\$ 461	\$ 481	\$ 635	\$ 739	\$ 2,316	\$ 547	\$ 482	\$ 618	\$ 729	\$ 2,376	\$ 538	\$ 467	\$ 591	\$ 614	\$ 2,210
0	9 101	9 101	¥ 035	<u> </u>	÷ 2,310	9 511	Ų 102	Q 010	y /2>	2,570	<u> </u>	<u> </u>	" 371	* 011	4 2,210
Per share information attributable to Viacom:															
Reported diluted earnings/(loss) per share from continuing operations	\$ 0.93	\$ 0.96	\$ 1.32	\$ 1.69	\$ 4.86	\$ 1.20	\$ 1.13	\$ 1.40	\$ 1.72	\$ 5.43	\$ 1.20	\$ (0.13)	\$ 1.47	\$ 2.21	\$ 4.73
Impact of adjustments on diluted earnings/(loss)	(a a =		(0.0 4)	(0.4.0)	(0.4.0)		(0 a m)			(0.04)				40.47	
per share from continuing operations (1)	(0.02)		(0.03)	(0.14)	(0.18)	-	(0.05)	0.02	(0.01)	(0.03)	0.09	1.29	-	(0.67)	0.71
Adjusted diluted EPS from continuing operations	\$ 0.91	\$ 0.96	\$ 1.29	\$ 1.55	\$ 4.68	\$ 1.20	\$ 1.08	\$ 1.42	\$ 1.71	\$ 5.40	\$ 1.29	\$ 1.16	\$ 1.47	\$ 1.54	\$ 5.44
Weighted average number of common shares outstanding:															
Basic	501.5	492.0	482.6	468.7	486.2	444.9	436.1	428.0	419.6	432.1	410.6	402.5	397.5	398.0	402.2
Diluted	509.1	500.3	491.9	478.2	494.8	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0

¹⁾ See Schedule 7 for a description of factors affecting comparability of net earnings and diluted EPS.

Factors Affecting Comparability (in millions, except per share amounts, unaudited)



	Quarter Ended 12/31/12 3/31/13 6/30/13 9/30/13							12 Me Enc				Quarter	End	ed			Months nded			Quarte	r End	led			Months nded
	12/	31/12				9/3	0/13	9/30		12/	/31/13	31/14		30/14	9/	30/14	 30/14	12/3	1/14	31/15		30/15	9/3	30/15	 30/15
Restructuring and programming charges (1)	\$	-	\$ -	\$	-	\$	99	\$	99	\$	_	\$ -	\$	-	\$	_	\$ -	\$	-	\$ 784	\$	-	\$	-	\$ 784
Loss on pension settlement (2)		-	-		-		-		-		-	-		-		-	-		24	-		-		-	24
Asset impairment (3)		-	-		-		7		7		-	-		-		43	43		-	-		-		-	-
Impact of adjustments on operating income	Ş	-	\$ -	\$	-	Ş	106	\$	106	\$	-	\$ -	\$	-	\$	43	\$ 43	\$	24	\$ 784	\$	-	\$	-	\$ 808
Loss on extinguishment of debt (4)		-	-		-		-		-		-	-		11		-	11		-	-		-		18	18
Gains on sales of certain investments		-	-		-		(111)		(111)		-	-		-		-	-		-	-		-		-	-
Impact of adjustments on pretax earnings from continuing operations	\$	-	\$ -	\$	-	\$	(5)	\$	(5)	\$	-	\$ -	\$	11	\$	43	\$ 54	\$	24	\$ 784	\$	-	\$	18	\$ 826
Income tax impact of above items (5)		-	-		-		(32)		(32)		-	-		(4)		(17)	(21)		(9)	(264)		-		(7)	(280)
Discrete tax expense/(benefit) (6)		(12)	_		(12)		(30)		(54)		-	(20)		-		(29)	(49)		23	-		-		(281)	(258)
Total tax impact and other tax adjustments	\$	(12)	\$ -	\$	(12)	\$	(62)	\$	(86)	\$	_	\$ (20)	\$	(4)	\$	(46)	\$ (70)	\$	14	\$ (264)	\$	-	\$	(288)	\$ (538)
Impact of adjustments on net earnings/(loss) from continuing operations attributable to Viacom	\$	(12)	\$ -	\$	(12)	\$	(67)	\$	(91)	\$	_	\$ (20)	\$	7	\$	(3)	\$ (16)	\$	38	\$ 520	\$	-	\$	(270)	\$ 288
Impact of adjustments on diluted EPS from continuing operations	\$	(0.02)	\$ -	\$	(0.03)	\$	(0.14)	\$	(0.18)	\$	-	\$ (0.05)	\$	0.02	\$	(0.01)	\$ (0.03)	\$	0.09	\$ 1.29	\$	-	\$	(0.67)	\$ 0.71
Weighted average number of diluted shares outstanding		509.1	500.3		491.9		478.2		494.8		454.0	444.6		435.8		426.4	440.2	4	116.1	402.5		401.2		399.9	406.0

- 1) The pre-tax charges of \$784 million reflect \$578 million of programming charges and a \$206 million restructuring charge associated with workforce reductions in the quarter ended March 31, 2015.

 The pre-tax charges of \$99 million reflect restructuring and programming charges of \$74 million and \$25 million at the Media Networks and Filmed Entertainment segments, respectively, in the quarter ended September 30, 2013.
- 2) The pre-tax non-cash charge of \$24 million was driven by the settlement of pension benefits of certain participants of our funded pension plan in the quarter ended December 31, 2014.
- 3) The non-cash pre-tax impairment charge of \$43 million relates to an international trade name in the quarter ended September 30, 2014 and \$7 million relates to the abandonment of an intangible asset in the quarter ended September 30, 2013. Both adjustments relate to Media Networks.
- 4) The pre-tax charge of \$18 million in the quarter ended September 30, 2015 reflects a debt extinguishment loss on the redemption of \$550 million of the total \$918 million outstanding of our 6.250% Senior Notes due April 2016. The pre-tax charge of \$11 million in the quarter ended June 30, 2014 reflects a debt extinguishment loss on the redemption of all \$600 million of our outstanding 4.375% Senior Notes due September 2014.
- 5) The tax impacts have been calculated using the rates applicable to the adjustments presented. The tax provision associated with the gains on sales of certain investments was offset by the reversal of a valuation allowance on capital loss carryforwards.
- 6) The net discrete tax expense is principally related to a reduction in qualified production activity tax benefits as a result of retroactively reenacted legislation. The net discrete tax benefits are principally related to excess foreign tax credits attributable to a taxable repatriation of non-U.S. earnings, the release of tax reserves with respect to certain effectively settled tax positions, the reversal of deferred taxes on earnings deemed permanently reinvested, capital loss carryforwards, and tax credit benefits.

Free Cash Flow (in millions, unaudited)



							12]	Months							12 Months								12 Months
			Quarter	Ende	d		E	Inded			Qı	ıarter	Ended		Ended			Qı	ıarter	Ended			Ended
	12/31/1	2 3	3/31/13	6/30	/13	9/30/13	9/	30/13	12/31	./13	3/31	/14	6/30/14	9/30/14	9/30/14	12/3	31/14	3/31	/15	6/30/	15	9/30/15	9/30/15
Cash Provided by Operations	\$ 569	· \$	724	\$	739	\$ 1,051	\$	3,083	\$	293	\$	520	\$ 550	\$ 1,234	\$ 2,597	\$	56	\$	624	\$ 4	00	\$ 1,233	\$ 2,313
Capital Expenditures	(30	5)	(31)		(30)	(63)		(160)		(20)		(29)	(32)	(42)	(123)		(34)		(30)	((26)	(52)	(142)
Excess Tax Benefits (1)	10	5	4		19	58		97		5		33	42	4	84		35		4		6	(2)	43
Free Cash Flow	\$ 549	\$	697	\$	728	\$ 1,046	\$	3,020	\$	278	\$	524	\$ 560	\$ 1,196	\$ 2,558	\$	57	\$	598	\$ 3	80	\$ 1,179	\$ 2,214
Discontinued Operations, net			3		-	28		31		-		-	-	-	-		-		-		-	-	-
Debt Retirement Premium (2)			-		-	-		-		-		-	11	_	11		-		-		-	18	18
Operating Free Cash Flow	\$ 549	\$	700	\$	728	\$ 1,074	\$	3,051	\$:	278	\$	524	\$ 571	\$ 1,196	\$ 2,569	\$	57	\$	598	\$ 3	80	\$ 1,197	\$ 2,232
Debt (3)	\$ 8,35	. \$	8,892	\$ 8,	,873	\$ 11,818	\$	11,818	\$ 11,	821	\$ 13,	305	\$ 12,706	\$ 12,699	\$ 12,699	\$ 1	3,688	\$ 13,	157	\$ 13,0	83	\$ 12,285	\$ 12,285
Cash and Cash Equivalents	671		1,260	1,	,144	2,403		2,403	1,	417	2,	580	1,585	1,000	1,000		1,185		306	4	21	506	506
Net Debt	\$ 7,680) <u>\$</u>	7,632	\$ 7,	,729	\$ 9,415	\$	9,415	\$ 10,	404	\$ 10,	725	\$ 11,121	\$ 11,699	\$ 11,699	\$ 1	2,503	\$ 12,	851	\$ 12,6	62	\$ 11,779	\$ 11,779

¹⁾ Excess tax benefits from equity-based compensation awards, which are included within financing activities in the statement of cash flows.

²⁾ Operating free cash flow excludes a cash premium of \$18 million in the quarter ended September 30, 2015 on the redemption of \$550 million of the total \$918 million outstanding of our 6.250% Senior Notes due April 2016, and \$11 million in the quarter ended June 30, 2014 on the extinguishment of all \$600 million of our 4.375% Senior Notes due September 2014.

³⁾ In April 2015, the Financial Accounting Standards Board issued new guidance, which changes the presentation of debt issuance costs in the balance sheet as a direct deduction from the carrying amount of the related debt rather than as an asset. Historical amounts have been updated to present debt net of issuance costs.