VIOCOM

June Quarter 2015 Trending Schedules

VIJCOM

TRENDING SCHEDULES

All information included in these schedules has been derived from information contained in our 2014 Annual Report on Form 10-K, our reports on Form 10-Q and the accompanying earnings presentations for each respective period.

The financial information contained in these schedules includes measures in accordance with accounting principles generally accepted in the United States of America ("GAAP") and non-GAAP measures. Non-GAAP measures, including consolidated operating free cash flow, free cash flow and adjusted results that exclude restructuring and programming charges, loss on pension settlement, asset impairment, loss on extinguishment of debt, gains from the sales of our interests in certain investments and discrete taxes, are relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these are not measures of performance calculated in accordance with GAAP, they should not be considered in isolation of, or as a substitute for, cash flow provided by operations, operating income, net earnings from continuing operations attributable to Viacom and diluted EPS as indicators of operating performance, and they may not be comparable to similarly titled measures employed by other companies.

Summarized Reported Results

(in millions, except per share amounts, unaudited)

									12	Months									12	Months							9 N	Months
				Quarter						Inded	_			Quarter	-					Ended	_		<u> </u>	er Ende				Ended
	12/3	31/12	3/3	51/13	6/3	30/13	9/3	30/13	9/	30/13	1	2/31/13	3/	31/14	6/3	30/14	9/.	30/14	9	/30/14	12	2/31/14	3/	31/15	6/	30/15	6/	/30/15
Media Networks	\$ 2	2,394	\$	2,233	Ş	2,569	\$	2,4 60	Ş	9,656	\$	2,541	\$	2,375	\$	2,591	\$	2,664	\$	10,171	\$	2,654	Ş	2,452	\$	2,597	\$	7,703
Filmed Entertainment		975		941		1,158		1,208		4,282		681		831		856		1,357		3,725		720		659		479		1,858
Eliminations	_	(55)		(39)		(34)		(16)		(144)		(25)		(32)		(26)		(30)		(113)		(30)		(33)		(18)		(81)
Revenues	\$ 3	3,314	\$	3,135	\$	3,693	\$	3,652	\$	13,794	\$	3,197	\$	3,174	\$	3,421	\$	3,991	\$	13,783	\$	3,344	\$	3,078	\$	3,058	\$	9,480
Expenses	(2	(2,429)	((2,199)		(2,515)	((2,344)		(9,487)		(2,146)		(2,219)		(2,253)		(2,701)		(9,319)		(2,304)		(2,174)		(1,897)		(6,375)
Depreciation & Amortization		(57)		(60)		(58)		(62)		(237)		(59)		(52)		(52)		(54)		(217)		(55)		(57)		(56)		(168)
Equity-Based Compensation		(31)		(29)		(35)		(33)		(128)		(32)		(31)		(30)		(29)		(122)		(26)		(25)		(21)		(72)
Restructuring and Programming Charges		-		-		-		(99)		(99)		-		-		-		-		-		-		(784)		-		(784)
Loss on Pension Settlement		-		-		-		-		-		-		-		-		-		-		(24)		-		-		(24)
Asset Impairment		-		-		-		(7)		(7)		-		-		-		(43)		(43)		-		-		-		-
Operating Income	\$	797	\$	847	\$	1,085	\$	1,107	\$	3,836	\$	960	\$	872	\$	1,086	\$	1,164	\$	4,082	\$	935	\$	38	\$	1,084	\$	2,057
Amounts attributable to Viacom:																												
Net earnings/(loss) from continuing operations	\$	473	\$	481	\$	647	\$	806	\$	2,407	\$	547	\$	502	\$	611	\$	732	\$	2,392	\$	500	\$	(53)	\$	591	\$	1,038
Discontinued operations, net of tax		(3)		(3)		(4)		(2)		(12)		-		-		(1)		-		(1)		-		-		-		-
Net earnings/(loss) attributable to Viacom	\$	470	\$	478	\$	643	\$	804	\$	2,395	\$	547	\$	502	\$	610	\$	732	\$	2,391	Ş	500	\$	(53)	\$	591	\$	1,038
Diluted earnings/(loss) per share attributable to Viacom:																												
Continuing operations	\$	0.93	\$	0.96	\$	1.32	\$	1.69	\$	4.86	\$	1.20	\$	1.13	\$	1.40	\$	1.72	\$	5.43	\$	1.20	\$	(0.13)	\$	1.47	\$	2.54
Discontinued operations	_	(0.01)		-		(0.01)		(0.01)		(0.02)		-		-		-		-		-		-		-		-		-
Net earnings/(loss)	\$	0.92	\$	0.96	\$	1.31	\$	1.68	\$	4.84	\$	1.20	\$	1.13	\$	1.40	\$	1.72	\$	5.43	\$	1.20	\$	(0.13)	\$	1.47	\$	2.54
Weighted average number of common shares outstanding:																												
Basic	:	501.5		492.0		482.6		468.7		486.2		444.9		436.1		428.0		419.6		432.1		410.6		402.5		397.5		403.6
Diluted	1	509.1		500.3		491.9		478.2		494.8		454.0		444.6		435.8		426.4		440.2		416.1		402.5		401.2		408.0

Schedule 1

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Summarized Adjusted Results

(in millions, except per share amounts, unaudited)

						121	Months								12	Months							9 N	Months
			Quarter				nded				Quarter					Ended		-	-	ter Ende				Ended
	12/31/12	3/3	31/13	6/30/13	9/30/13	9/	30/13	1	2/31/13	3/3	31/14	6/30/14	9/	30/14	- 9,	/30/14	12	2/31/14	3/	/31/15	6/	/30/15	6/	/30/15
Media Networks	\$ 2,394	\$	2,233	\$ 2,569	\$ 2,4 60	\$	9,656	\$	5 2,541	\$	2,375	\$ 2,591	\$	2,664	\$	10,171	\$	2,654	\$	2,452	\$	2,597	\$	7,703
Filmed Entertainment	975		941	1,158	1,208		4,282		681		831	856		1,357		3,725		720		659		479		1,858
Eliminations	(55)	(39)	(34)	(16)		(144)		(25)		(32)	(26)		(30)		(113)		(30)		(33)		(18)		(81)
Revenues	\$ 3,314	\$	3,135	\$ 3,693	\$ 3,652	\$	13,794	\$	3,197	\$	3,174	\$ 3,421	\$	3,991	\$	13,783	\$	3,344	\$	3,078	\$	3,058	\$	9,480
Expenses	(2,429)	(2,199)	(2,515)	(2,344)		(9,487)		(2,146)		(2,219)	(2,253)		(2,701)		(9,319)		(2,304)		(2,174)		(1,897)		(6,375)
Depreciation & Amortization	(57)	(60)	(58)	(62)		(237)		(59)		(52)	(52)		(54)		(217)		(55)		(57)		(56)		(168)
Equity-Based Compensation	(31)	(29)	(35)	(33)		(128)		(32)		(31)	(30)		(29)		(122)		(26)		(25)		(21)		(72)
Adjusted Operating Income ⁽¹⁾	\$ 797	\$	847	\$ 1,085	\$ 1,213	\$	3,942	\$	960	\$	872	\$ 1,086	\$	1,207	\$	4,125	\$	959	\$	822	\$	1,084	\$	2,865
Adjusted net earnings from continuing operations attributable to Viacom ⁽¹⁾	\$ 461	\$	481	\$ 635	\$ 739	\$	2,316	\$	5 547	Ş	482	\$ 618	\$	729	\$	2,376	\$	538	\$	467	\$	591	\$	1,596
Adjusted diluted EPS from continuing operations ⁽¹⁾	\$ 0.91	\$	0.96	\$ 1.29	\$ 1.55	\$	4.68	\$	1.20	\$	1.08	\$ 1.42	\$	1.71	\$	5.40	\$	1.29	\$	1.16	\$	1.47	\$	3.91
Weighted average number of common shares outstanding:																								
Basic	501.5		492.0	482.6	468.7		486.2		444.9		436.1	428.0		419.6		432.1		410.6		402.5		397.5		403.6
Diluted	509.1		500.3	491.9	478.2		494.8		454.0		444.6	435.8		426.4		440.2		416.1		402.5		401.2		408.0

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1) See Schedules 5 and 6 for reconciliations of reported to adjusted results.

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Media Networks Financial Results (in millions, unaudited)

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									12	Months									12	Months							9 N	Ionths
				Quarte	r En	ded			E	Ended				Quarter	Enc	ded			I	Ended		(Quar	ter Ende	d		Е	Inded
	12	/31/12	3/	31/13	6/	/30/13	9/3	30/13	9/	'30/13	12	2/31/13	3/	31/14	6/	30/14	9/	/30/14	9/	/30/14	12	/31/14	3,	/31/15	6/	/30/15	6/	/30/15
Advertising	\$	1,269	\$	1,091	\$	1,220	\$	1,275	\$	4,855	\$	1,325	\$	1,124	\$	1,249	\$	1,255	\$	4,953	\$	1,367	\$	1,172	\$	1,223	\$	3,762
Affiliate Fees		972		1,010		1,230		1,033		4,245		1,066		1,114		1,224		1,256		4,660		1,132		1,146		1,244		3,522
Ancillary		153		132		119		152		556		150		137		118		153		558		155		134		130		419
Total Revenues	\$	2,394	\$	2,233	\$	2,569	\$	2,4 60	\$	9,656	\$	2,541	\$	2,375	\$	2,591	\$	2,664	\$	10,171	\$	2,654	\$	2,452	\$	2,597	\$	7,703
Expenses		(1,330)		(1,322)		(1,377)	((1,387)		(5,416)		(1,391)		(1,390)		(1,434)		(1,537)		(5,752)		(1,509)		(1,508)		(1,441)		(4,458)
Depreciation & Amortization		(34)		(38)		(34)		(38)		(144)		(36)		(36)		(36)		(40)		(148)		(41)		(41)		(42)		(124)
Adjusted Operating Income	\$	1,030	\$	873	\$	1,158	\$	1,035	\$	4,096	\$	1,114	\$	949	\$	1,121	\$	1,087	\$	4,271	\$	1,104	\$	903	\$	1,114	\$	3,121
Equity-Based Compensation		(9)		(7)		(12)		(10)		(38)		(10)		(10)		(9)		(10)		(39)		(10)		(11)		(5)		(26)
Restructuring and Programming Charges		-		-		-		(74)		(74)		-		-		-		-		-		-		(671)		-		(671)
Asset Impairment		-		-		-		(7)		(7)		-		-		-		(43)		(43)		-		-		-		-
Operating Income	\$	1,021	\$	866	\$	1,146	\$	944	\$	3,977	\$	1,104	\$	939	\$	1,112	\$	1,034	\$	4,189	\$	1,094	\$	221	\$	1,109	\$	2,424

Filmed Entertainment Financial Results

(in millions, unaudited)

									12	Months									12	Months							9 N	Ionths
				Quarter	En	ded			Ι	Ended				Quarter	End	led			I	Ended		C	Quart	er Ende	d		E	nded
	12	2/31/12	3/3	31/13	6,	/30/13	9/3	30/13	- 9,	/30/13	12	2/31/13	3/	31/14	6/	30/14	9/	/30/14	- 9,	/30/14	12/	31/14	3/	31/15	6/	30/15	6/	30/15
Theatrical	\$	328	\$	276	\$	464	\$	171	\$	1,239	\$	159	\$	229	\$	264	\$	557	\$	1,209	\$	169	\$	205	\$	20	\$	394
Home Entertainment		384		312		338		543		1,577		272		257		284		351		1,164		316		194		199		709
License Fees		224		310		287		385		1,206		208		303		227		377		1,115		189		206		214		609
Ancillary		39		43		69		109		260		42		42		81		72		237		46		54		46		146
Total Revenues	\$	975	\$	941	\$	1,158	\$	1,208	\$	4,282	\$	681	\$	831	\$	856	\$	1,357	\$	3,725	\$	720	\$	659	\$	479	\$	1,858
Expenses		(1,092)		(855)		(1,119)		(893)		(3,959)		(734)		(804)		(787)		(1,131)		(3,456)		(767)		(645)		(418)		(1,830)
Depreciation & Amortization		(22)		(21)		(22)		(24)		(89)		(21)		(16)		(14)		(13)		(64)		(13)		(13)		(13)		(39)
Adjusted Operating Income/(Loss)	\$	(139)	\$	65	\$	17	\$	291	\$	234	\$	(74)	\$	11	\$	55	\$	213	\$	205	\$	(60)	\$	1	\$	48	\$	(11)
Equity-Based Compensation		(3)		(3)		(5)		(5)		(16)		(4)		(4)		(3)		(4)		(15)		(4)		(3)		(2)		(9)
Restructuring and Programming Charges		-		-		-		(25)		(25)		-		-		-		-		-		-		(101)		-		(101)
Operating Income/(Loss)	\$	(142)	\$	62	\$	12	\$	261	\$	193	\$	(78)	\$	7	\$	52	\$	209	\$	190	\$	(64)	\$	(103)	\$	46	\$	(121)

VIJCOM

Operating Income

Reconciliation of Adjusted Operating Income (in millions, unaudited)

										Months								Ī	12 M	lonths							9 M	lonths
				Quarter	r En	ded			E	Ended				Quarter	End	ed			En	ded		C	Quarte	er Ende	d		Eı	nded
	12	/31/12	3/3	31/13	6/	/30/13	9/30)/13	- 9/	'30/13	1	2/31/13	3/3	31/14	6/3	30/14	9/30/1	4	9/3	0/14	12	/31/14	3/3	31/15	6/3	0/15	6/3	30/15
Media Networks	\$	1,030	\$	873	\$	1,158	\$ 1	,035	\$	4,096	\$	1,114	\$	949	\$	1,121	\$ 1,0	87	\$	4,271	\$	1,104	\$	903	\$	1,114	\$	3,121
Filmed Entertainment		(139)		65		17		291		234		(74)		11		55	2	13		205		(60)		1		48		(11)
Corporate Expenses		(60)		(57)		(54)		(80)		(251)		(51)		(52)		(61)	(63)		(227)		(61)		(57)		(58)		(176)
Equity-Based Compensation		(31)		(29)		(35)		(33)		(128)		(32)		(31)		(30)	(29)		(122)		(26)		(25)		(21)		(72)
Eliminations		(3)		(5)		(1)		-		(9)		3		(5)		1		(1)		(2)		2		-		1		3
Adjusted Operating Income	\$	797	\$	847	\$	1,085	\$ 1	,213	\$	3,942	\$	960	\$	872	\$	1,086	\$ 1,2	07	\$	4,125	\$	959	\$	822	\$	1,084	\$	2,865
Restructuring and Programming Charges ⁽¹⁾		-		-		-		(99)		(99)		-		-		-		-		-		-		(784)		-		(784)
Loss on Pension Settlement ⁽¹⁾		-		-		-		-		-		-		-		-		-		-		(24)		-		-		(24)
Asset Impairment ⁽¹⁾		-		-		-		(7)		(7)		-		-		-	(43)		(43)		-		-		-		-

\$

960 \$ 872 \$ 1,086 \$ 1,164

\$ 4,082

\$

935 \$

38 **\$ 1,084**

\$ 2,057

\$ 3,836

1) See Schedule 7 for a description of factors affecting comparability of operating income.

\$ 797 \$ 847 \$ 1,085 \$ 1,107

VIJCOM

Schedule 5

Reconciliation of Adjusted Net Earnings and Diluted EPS (in millions, except per share amounts, unaudited)

									12 1	Months									12	Months							9 N	Ionths
			Q	uarter	End	ed			E	Inded				Quarter	r End	ed			I	Ended		(Juarte	er Ende	d		E	nded
	12/31	1/12	3/31	/13	6/3	30/13	9/3	30/13	9/	30/13	12/	/31/13	3/	31/14	- 6/3	60/14	9/3	30/14	- 9/	/30/14	12/	31/14	3/3	31/15	6/3	30/15	6/	30/15
Net earnings/(loss) attributable to Viacom:																												
Reported net earnings/(loss) from continuing operations	\$	473	\$	481	\$	647	\$	806	\$	2,407	\$	547	\$	502	\$	611	\$	732	\$	2,392	\$	500	\$	(53)	\$	591	\$	1,038
Impact of adjustments on net earnings/(loss) from continuing operations ⁽¹⁾		(12)		-		(12)		(67)		(91)		-		(20)		7		(3)		(16)		38		520		-		558
Adjusted net earnings from continuing operations	ç	461	¢	481	\$	635	s	739	s	2,316	s	547	ç	482	¢	618	\$	729	\$	2,376	¢	538	\$	467	\$	591	\$	1,596
Aujusted net earnings nonn continuing operations	ę	401	φ	401	Ŷ	055	ي	137	ې	2,510	ş	547	ş	402	Ş	010	ې	12)	Ŷ	2,570	ڥ	550	ş	407	Ψ	571	φ	1,570
Per share information attributable to Viacom:																												
Reported diluted earnings/(loss) per share from continuing operations	\$	0.93	\$	0.96	\$	1.32	\$	1.69	\$	4.86	\$	1.20	\$	1.13	\$	1.40	\$	1.72	\$	5.43	\$	1.20	\$	(0.13)	\$	1.47	\$	2.54
Impact of adjustments on diluted earnings/(loss) per share from continuing operations ⁽¹⁾	((0.02)		_		(0.03)		(0.14)		(0.18)		-		(0.05)		0.02		(0.01)		(0.03)		0.09		1.29		-		1.37
Adjusted diluted EPS from continuing operations	\$	0.91	¢	0.96	s	1.29	s	1.55	s	4.68	s	1.20	¢	1.08	¢	1.42	\$	1.71	¢	5.40	¢	1.29	\$	1.16	\$	1.47	\$	3.91
Adjusted diluted EFS from continuing operations	ģ	0.91	ş	0.96	ş	1.29	ş	1.55	ې	4.00	ş	1.20	ş	1.08	ð	1.42	Ş	1./1	Ş	5.40	à	1.29	ð	1.10	þ	1.4/	Þ	5.91
Weighted average number of common shares outstanding:																												
Basic	5	01.5	4	92.0		482.6		468.7		486.2		444.9		436.1		428.0		419.6		432.1		410.6		402.5		397.5		403.6
Diluted	5	609.1	5	00.3		491.9		478.2		494.8		454.0		444.6		435.8		426.4		440.2		416.1		402.5		401.2		408.0

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1) See Schedule 7 for a description of factors affecting comparability of net earnings and diluted EPS.

VI9COM

Factors Affecting Comparability

(in millions, except per share amounts, unaudited)

									12 1	Months									12 N	fonths							9 M	lonths
			(Juarte	r Eno	ied			E	Inded				Quarter	Ende	ed			En	nded		Q	uarte	er Ende	d		E	nded
	12/3	1/12	3/3	1/13	6/	30/13	9/	30/13	9/	30/13	12,	/31/13	3/	/31/14	6/3	0/14	9/3	30/14	9/3	60/14	12/	/31/14	3/3	31/15	6/3	30/15	6/	30/15
Restructuring and programming charges (1)	\$	-	\$	-	\$	-	\$	99	\$	99	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	\$	784	\$	-	\$	784
Loss on pension settlement ⁽²⁾	-	-		-		-	-	-		-		-		-		-		-		-		24		-		-		24
Asset impairment ⁽³⁾		-		-		-		7		7		-		-		-		43		43		-		-		-		-
Impact of adjustments on operating income	Ş	-	\$	-	\$	-	\$	106	\$	106	\$	-	\$	-	\$	-	\$	43	\$	43	\$	24	\$	784	\$	-	\$	808
Loss on extinguishment of debt (4)		-		-		-		-		-		-		-		11		-		11		-		-		-		-
Gains on sales of certain investments		-		-		-		(111)		(111)		-		-		-		-		-		-		-		-		-
Impact of adjustments on pretax earnings from continuing operations	\$	-	\$	-	\$	-	\$	(5)	\$	(5)	\$	-	\$	-	\$	11	Ş	43	\$	54	\$	24	\$	784	\$	-	\$	808
Income tax impact of above items (5)		-		-		-		(32)		(32)		-		-		(4)		(17)		(21)		(9)		(264)		-		(273)
Discrete tax expense/(benefit) ⁽⁶⁾		(12)		-		(12)		(30)		(54)		-		(20)		-		(29)		(49)		23		-		-		23
Total tax impact and other tax adjustments	\$	(12)	\$	-	\$	(12)	\$	(62)	\$	(86)	\$	-	\$	(20)	\$	(4)	\$	(46)	\$	(70)	Ş	14	\$	(264)	\$	-	\$	(250)
Impact of adjustments on net earnings/(loss) from continuing operations attributable to Viacom	\$	(12)	\$	-	\$	(12)	\$	(67)	\$	(91)	\$	-	\$	(20)	\$	7	\$	(3)	\$	(16)	\$	38	\$	520	\$	_	\$	558
Impact of adjustments on diluted EPS from continuing operations	\$ ((0.02)	\$	-	\$	(0.03)	\$		\$	(0.18)	\$	-	\$	(0.05)	\$	0.02	\$	(0.01)	\$	(0.03)	\$	0.09	\$	1.29	\$	-	\$	1.37
Weighted average number of diluted shares outstanding	5	509.1		500.3		491.9		478.2		494.8		454.0		444.6		435.8		426.4		440.2		416.1		402.5		401.2		408.0

12 Months

 The pre-tax charges of \$784 million reflect \$578 million of programming charges and a \$206 million restructuring charge associated with workforce reductions in the quarter ended March 31, 2015. The pre-tax charges of \$99 million reflect restructuring and programming charges of \$74 million and \$25 million at the Media Networks and Filmed Entertainment segments, respectively, in the quarter ended September 30, 2013.

2) A pre-tax non-cash charge of \$24 million driven by the settlement of pension benefits of certain participants of our funded pension plan.

3) Non-cash pre-tax impairment charges of \$43 million related to an international trade name in the quarter ended September 30, 2014 and \$7 million related to the abandonment of an intangible asset in the quarter ended September 30, 2013. Both adjustments related to Media Networks.

4) A pre-tax debt extinguishment loss of \$11 million in the quarter ended June 30, 2014 on the redemption of all \$600 million of our outstanding 4.375% Senior Notes due September 2014.

5) The tax impacts have been calculated using the rates applicable to the adjustments presented. The tax provision associated with the gains on sales of certain investments was offset by the reversal of a valuation allowance on capital loss carryforwards.

6) The discrete tax expense is principally related to a reduction in qualified production activity tax benefits as a result of retroactively reenacted legislation. The discrete tax benefits are from the reversal of deferred taxes on earnings deemed permanently reinvested, operating and capital loss carryforwards, tax credits, and the release of tax reserves.

0 Montho

VIOCOM

12 Months

Free Cash Flow

(in millions, unaudited)

VIJCOM

									12	Months									12	Months							9 N	Months
				Quarter	Enc	ded			1	Ended				Quarter	End	ed			E	Ended		Q	uarte	er Ende	d		Е	Ended
	12/	'31/12	3/3	31/13	6/	30/13	9/3	30/13	- 9,	/30/13	12	2/31/13	3/3	31/14	6/3	30/14	9/3	0/14	9/	/30/14	12	2/31/14	3/3	31/15	6/3	30/15	6/	/30/15
Cash Provided by Operations	\$	569	\$	724	\$	739	\$	1,051	\$	3,083	\$	293	\$	520	\$	550	\$	1,234	\$	2,597	\$	56	\$	624	\$	400	\$	1,080
Capital Expenditures		(36)		(31)		(30)		(63)		(160)		(20)		(29)		(32)		(42)		(123)		(34)		(30)		(26)		(90)
Excess Tax Benefits (1)		16		4		19		58		97		5		33		42		4		84		35		4		6		45
Free Cash Flow	\$	549	\$	697	\$	728	\$	1,046	\$	3,020	\$	278	\$	524	\$	560	\$	1,196	\$	2,558	\$	57	\$	598	\$	380	\$	1,035
Discontinued Operations, net		-		3		-		28		31		-		-		-		-		-		-		-		-		-
Debt Retirement Premium ⁽²⁾		-		-		-		-		-		-		-		11		-		11		-		-		-		-
Operating Free Cash Flow	\$	549	\$	700	\$	728	\$	1,074	\$	3,051	\$	278	\$	524	\$	571	Ş	1,196	\$	2,569	\$	57	\$	598	\$	380	\$	1,035
Debt ⁽³⁾	\$	8,351	\$	8,892	\$	8,873	\$ 1	11,818	\$	11,818	\$	11,821	\$	13,305	\$ 1	12,706	\$ 1	2,699	\$	12,699	\$	13,688	\$ 1	13,157	\$1	3,083	\$	13,083
Cash & Cash Equivalents		671		1,260		1,144		2,403		2,403		1,417		2,580		1,585		1,000		1,000		1,185		306		421		421
Net Debt	\$	7,680	\$	7,632	\$	7,729	\$	9,415	\$	9,415	\$	10,404	\$	10,725	\$ 1	11,121	\$ 1	1,699	\$	11,699	\$	12,503	\$ 1	12,851	\$1	2,662	\$	12,662

1) Excess tax benefits from equity-based compensation awards, which are included within financing activities in the statement of cash flows.

2) Operating free cash flow excludes a cash premium of \$11 million on the extinguishment of all \$600 million of our 4.375% Senior Notes due September 2014.

3) In April 2015, the Financial Accounting Standards Board issued new guidance, which changes the presentation of debt issuance costs in the balance sheet as a direct deduction from the carrying amount of the related debt rather than as an asset. Historical amounts have been updated to present debt net of issuance costs.