# **VIOCOM**

**March Quarter 2018 Trending Schedules** 



All information included in these schedules has been derived from information contained in our 2017 Annual Report on Form 10-K, our reports on Form 10-Q and the accompanying earnings presentations for each respective period.

The financial information contained in these schedules includes measures in accordance with accounting principles generally accepted in the United States of America ("GAAP") and non-GAAP measures. Non-GAAP measures, including consolidated operating free cash flow, free cash flow and adjusted results that exclude the impact of certain items identified as affecting comparability, are relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these are not measures of performance calculated in accordance with GAAP, they should not be considered in isolation of, or as a substitute for, net cash provided by operating activities, operating income, earnings from continuing operations before provision for income taxes, provision for income taxes, net earnings from continuing operations attributable to Viacom and diluted EPS from continuing operations as indicators of operating performance, and they may not be comparable to similarly titled measures employed by other companies.

Summarized Reported Results (GAAP) (in millions, except per share amounts, unaudited)



					12 Month	hs					12 Months	]		6 ]	Months
			r Ended		Ended				r Ended		Ended	- <u> </u>	er Ended	1	Ended
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/10	6	12/31/16	3/31/17	6/30/17	9/30/17	9/30/17	12/31/17	3/31/18	3	/31/18
Media Networks	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,94	42	\$ 2,589	\$ 2,394	\$ 2,560	\$ 2,553	\$ 10,096	\$ 2,560	\$ 2,429	\$	4,989
Filmed Entertainment	612	655	621	774	2,66	62	758	895	847	789	3,289	544	741		1,285
Eliminations	(23)	(35)	(27)	(31)	(11	16)	(23)	(33)	(43)	(23)	(122)	(31)	(22)		(53)
Revenues	\$ 3,154	\$ 3,001	\$ 3,107	\$ 3,226	\$ 12,48	88	\$ 3,324	\$ 3,256	\$ 3,364	\$ 3,319	\$ 13,263	\$ 3,073	\$ 3,148	\$	6,221
Expenses	(2,234)	(2,333)	(2,264)	(2,609)	(9,44	40)	(2,504)	(2,572)	(2,498)	(2,669)	(10,243)	(2,289)	(2,437)		(4,726)
Depreciation and amortization	(55)	(56)	(55)	(55)	(22	21)	(56)	(58)	(53)	(56)	(223)	(53)	(55)		(108)
Equity-based compensation	(26)	(26)	(19)	(24)	(9	95)	(16)	(14)	(8)	(16)	(54)	(14)	(15)		(29)
Restructuring and related costs	-	-	-	(206)	(20	06)	(42)	(174)	(21)	-	(237)	-	(185)		(185)
Programming charges	-	-	-	-		-	-	(106)	(38)	-	(144)	-	-		-
Gain on asset sale	_	_	_	_		-	-	_	-	127	127	_			-
Operating income	\$ 839	\$ 586	\$ 769	\$ 332	\$ 2,52	26	\$ 706	\$ 332	\$ 746	\$ 705	\$ 2,489	\$ 717	\$ 456	\$	1,173
Amounts attributable to Viacom:															
Net earnings from continuing operations	\$ 449	\$ 303	\$ 432	\$ 252	\$ 1,43	36	\$ 396	\$ 121	\$ 680	\$ 674	\$ 1,871	\$ 535	\$ 256	\$	791
Discontinued operations, net of tax	-	-	-	2		2	-	-	3	_	3	2	10		12
Net earnings attributable to Viacom	\$ 449	\$ 303	\$ 432	\$ 254	\$ 1,43	38	\$ 396	\$ 121	\$ 683	\$ 674	\$ 1,874	\$ 537	\$ 266	\$	803
Diluted earnings per share attributable to Viacom:															
Continuing operations	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.63	\$ 3.6	61	\$ 1.00	\$ 0.30	\$ 1.69	\$ 1.67	\$ 4.67	\$ 1.33	\$ 0.64	\$	1.96
Discontinued operations	-	-	-	0.01	-		-	-	0.01	_	0.01	_	0.02		0.03
Net earnings	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.64	\$ 3.6	61	\$ 1.00	\$ 0.30	\$ 1.70	\$ 1.67	\$ 4.68	\$ 1.33	\$ 0.66	\$	1.99
Weighted average number of common shares outstanding:															
Basic	396.6	396.1	396.5	396.9	396.	5.5	397.0	398.2	402.0	402.4	399.9	402.5	402.6		402.5
Diluted	398.4	397.4	398.0	398.3	398.	3.0	397.9	399.5	402.6	402.4	400.6	402.6	402.9		402.7

Summarized Adjusted Results (Non-GAAP) (in millions, except per share amounts, unaudited)



																	_							
							12	Months									12	Months					6 N	Months
		Qua	ter E	nded				Ended				Quarter	En	ded			]	Ended		Quarte	r Er	ided	E	Ended
	12/31/15	3/31/1	5 (	5/30/16	9/	30/16	9	/30/16	12	/31/16	3,	/31/17	6/	30/17	9/	30/17	9	/30/17	12,	/31/17	3,	/31/18	3,	/31/18
Media Networks	\$ 2,565	\$ 2,38	1 S	3 2,513	s	2,483	s	9,942	\$	2,589	\$	2,394	\$	2,560	\$	2,553	\$	10,096	\$	2,560	\$	2,429	\$	4,989
Filmed Entertainment	612	65		621	Ÿ	774	Ÿ	2,662	Ψ	758	Ÿ	895	Ÿ	847	Ψ	789	Ŷ	3,289	¥	544	Ψ	741	Ψ	1,285
Eliminations	(23	(3	5)	(27)		(31)		(116)		(23)		(33)		(43)		(23)		(122)		(31)		(22)		(53)
Revenues	\$ 3,154	\$ 3,00	1 \$	3,107	\$	3,226	\$	12,488	\$	3,324	\$	3,256	\$	3,364	\$	3,319	\$	13,263	\$	3,073	\$	3,148	\$	6,221
Expenses	(2,234	(2,33	3)	(2,264)		(2,609)		(9,440)		(2,504)		(2,572)		(2,498)		(2,669)		(10,243)		(2,289)		(2,437)		(4,726)
Depreciation and amortization	(55)	(5	5)	(55)		(55)		(221)		(56)		(58)		(53)		(56)		(223)		(53)		(55)		(108)
Equity-based compensation	(26	(2	5)	(19)		(24)		(95)		(16)		(14)		(8)		(16)		(54)		(14)		(15)		(29)
Adjusted operating income (1)	\$ 839	\$ 58	s <b>\$</b>	769	\$	538	\$	2,732	\$	748	\$	612	\$	805	\$	578	\$	2,743	\$	717	\$	641	\$	1,358
Adjusted net earnings from continuing operations attributable to Viacom (1)	\$ 470	\$ 30	3 \$	5 419	\$	273	\$	1,465	\$	413	\$	317	\$	471	\$	310	\$	1,511	\$	413	\$	371	\$	784
Adjusted diluted EPS from continuing operations (1)	\$ 1.18	\$ 0.7	5 \$	1.05	\$	0.69	\$	3.68	\$	1.04	\$	0.79	\$	1.17	\$	0.77	\$	3.77	\$	1.03	\$	0.92	\$	1.95
Weighted average number of common shares outstanding:																								
Basic	396.6	396.	1	396.5		396.9		396.5		397.0		398.2		402.0		402.4		399.9		402.5		402.6		402.5
Diluted	398.4	397.	4	398.0		398.3		398.0		397.9		399.5		402.6		402.4		400.6		402.6		402.9		402.7

<sup>1)</sup> See Schedules 5 and 6 for reconciliations of reported (GAAP) to adjusted (Non-GAAP) results.

Media Networks Financial Results (in millions, unaudited)



					12 Months								12	Months					6 N	Ionths
		Quarte	r Ended		Ended				Quarter	Ended			]	Ended		Quarte	r Eı	nded	E	nded
	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16		12/31/16	3/	/31/17	6/30/17	9/	30/17	9	/30/17	12	/31/17	3,	/31/18	3/	31/18
Advertising - domestic Advertising - international Worldwide advertising	\$ 1,021 299 \$ 1,320	\$ 908 215 \$ 1,123	\$ 971 245 \$ 1,216	\$ 938 212 \$ 1,150	\$ 3,838 971 \$ 4,809		\$ 991 303 \$ 1,294	\$	871 238 1,109	\$ 955 280 \$ 1,235	\$	936 288 1,224	\$	3,753 1,109 4,862	\$	937 371 1,308	\$	841 264 1,105	\$	1,778 635 2,413
Affiliate - domestic Affiliate - international Worldwide affiliate	\$ 964 155 \$ 1,119	\$ 965 164 \$ 1,129	\$ 971 177 \$ 1,148	\$ 981 179 \$ 1,160	\$ 3,881 675 \$ 4,556		\$ 985 159 \$ 1,144	\$	975 181 1,156	\$ 1,012 178 \$ 1,190	\$	948 200 1,148	\$	3,920 718 4,638	\$	907 187	\$ 	934 222	\$ \$	1,841 409 2,250
Ancillary - domestic Ancillary - international Worldwide ancillary	\$ 72 54 \$ 126	\$ 76 53 \$ 129	\$ 86 63 \$ 149	\$ 86 87 \$ 173	\$ 320 257 \$ 577		\$ 79 72 \$ 151	\$	70 59 129	\$ 71 64 \$ 135	\$	76 105 181	\$	296 300 596	\$	85 73 158	\$	88 80 168	\$	173 153 326
Total domestic Total international	\$ 2,057 508	\$ 1,949 432	\$ 2,028 485	\$ 2,005 478	\$ 8,039 1,903		\$ 2,055 534	\$	1,916 478	\$ 2,038 522	\$	1,960 593	\$	7,969 2,127	\$	1,929 631	\$	1,863 566	\$	3,792 1,197
Total revenues Expenses	\$ 2,565 (1,467)	\$ 2,381 (1,534)	\$ 2,513 (1,600)	\$ 2,483 (1,691)	\$ 9,942 (6,292)		\$ 2,589 (1,559)	\$	2,394 (1,601)	\$ 2,560 (1,648)	\$	2,553 (1,816)	\$	10,096 (6,624)	\$	2,560 (1,606)	\$	2,429 (1,679)	\$	4,989 (3,285)
Depreciation and amortization	(41)	(42)	(41)	(42)	(166)	)	(43)		(46)	(42)		(44)		(175)		(41)		(44)		(85)
Adjusted operating income	\$ 1,057	\$ 805	\$ 872	<b>\$</b> 750	\$ 3,484		\$ 987	\$	747	\$ 870	\$	693	\$	3,297	\$	913	\$	706	\$	1,619
Equity-based compensation	(9)	(9)	(4)	(9)	(31)	)	(8)		(8)	(4)		(8)		(28)		(7)		(9)		(16)
Gain on asset sale	-	-	-	-	-		-		-	-		127		127		-		-		-
Restructuring and related costs	-	=	=	-	-		(33)		(115)	(16)		-		(164)		-		(163)		(163)
Programming charges	-	-			-		-		(106)	(7)		-		(113)		-		-		-
Operating income	\$ 1,048	<b>\$</b> 796	\$ 868	\$ 741	\$ 3,453		\$ 946	\$	518	\$ 843	\$	812	\$	3,119	\$	906	\$	534	\$	1,440

Filmed Entertainment Financial Results (in millions, unaudited)



									12	Months									12	Months					6 N	<b>Months</b>
			(	Quarter	Enc	led			I	Ended				Quarter	End	led			Ε	Ended		Quarte	r En	ded	E	Inded
	12/	31/15	3/3	31/16	6/	30/16	9/:	30/16	9,	/30/16	12,	/31/16	3/	31/17	6/:	30/17	9/3	30/17	9/	/30/17	12	/31/17	3/.	31/18	3/	′31/18
Theatrical	\$	94	\$	217	\$	91	\$	203	\$	605	\$	192	\$	238	\$	263	\$	115	\$	808	\$	100	\$	50	\$	150
Home entertainment		239		153		192		199		783		243		198		218		190		849		183		163		346
Licensing		237		240		297		326		1,100		245		347		300		423		1,315		213		477		690
Ancillary		42		45		41		46		174		78		112		66		61		317		48		51		99
Total revenues	\$	612	\$	655	\$	621	\$	774	\$	2,662	\$	758	\$	895	\$	847	\$	789	\$	3,289	\$	544	\$	741	\$	1,285
Expenses		(745)		(778)		(635)		(899)		(3,057)		(926)		(950)		(828)		(821)		(3,525)		(664)		(722)		(1,386)
Depreciation and amortization		(13)		(13)		(12)		(12)		(50)		(12)		(11)		(10)		(11)		(44)		(10)		(10)		(20)
Adjusted operating income/(loss)	\$	(146)	\$	(136)	\$	(26)	\$	(137)	\$	(445)	\$	(180)	\$	(66)	\$	9	\$	(43)	\$	(280)	\$	(130)	\$	9	\$	(121)
Equity-based compensation		(3)		(4)		(1)		(4)		(12)		(3)		(1)		-		(4)		(8)		(2)		(2)		(4)
Restructuring and related costs		-		-		-		-		-		(1)		(47)		(5)		-		(53)		-		-		-
Programming charges		-				-		-		-		-		-		(31)		-		(31)		-		-		-
Operating income/(loss)	\$	(149)	\$	(140)	\$	(27)	\$	(141)	\$	(457)	\$	(184)	\$	(114)	\$	(27)	\$	(47)	\$	(372)	\$	(132)	\$	7	\$	(125)

Reconciliation of Adjusted Operating Income (Non-GAAP) (in millions, unaudited)



									12 ]	Months									12	Months					6 M	Ionths
			(	Quarter	Ende	ed			Е	Ended			(	Quarter	End	ed			Е	Ended		Quarte	r En	led	E	nded
	12/31	1/15	3/3	31/16	6/3	0/16	9/3	30/16	9/	30/16	12/	31/16	3/3	31/17	6/3	0/17	9/3	30/17	9/	30/17	12/	31/17	3/.	31/18	3/	31/18
Media Networks	\$ 1,	,057	\$	805	\$	872	\$	750	\$	3,484	\$	987	\$	747	\$	870	\$	693	\$	3,297	\$	913	\$	706	\$	1,619
Filmed Entertainment	(	(146)		(136)		(26)		(137)		(445)		(180)		(66)		9		(43)		(280)		(130)		9		(121)
Corporate expenses		(50)		(53)		(60)		(50)		(213)		(50)		(55)		(58)		(58)		(221)		(55)		(60)		(115)
Equity-based compensation		(26)		(26)		(19)		(24)		(95)		(16)		(14)		(8)		(16)		(54)		(14)		(15)		(29)
Eliminations		4		(4)		2		(1)		1		7		-		(8)		2		1		3		1		4
Adjusted operating income	\$	839	\$	586	\$	769	\$	538	\$	2,732	\$	748	\$	612	\$	805	\$	578	\$	2,743	\$	717	\$	641	\$	1,358
Restructuring and related costs (1)		-		-		-		(206)		(206)		(42)		(174)		(21)		-		(237)		-		(185)		(185)
Programming charges (1)		-		-		-		-		-		-		(106)		(38)		-		(144)		-		-		-
Gain on asset sale (1)		-		-		-		-		-		-		-		-		127		127		-		-		-
Operating income	\$	839	\$	586	\$	769	\$	332	\$	2,526	\$	706	\$	332	\$	746	\$	705	\$	2,489	\$	717	\$	456	\$	1,173

<sup>1)</sup> See Schedule 7 for a description of factors affecting comparability of operating income.

Reconciliation of Adjusted Net Earnings and Diluted EPS (Non-GAAP) (in millions, except per share amounts, unaudited)



	0									2 Months									12	Months					6 M	lonths
				Quarter	Enc	ded				Ended				Quarter	End	ed			F	Ended		Quarte	er Enc	ded	Er	nded
	12/	/31/15	3	/31/16	6/	30/16	9/	30/16	9	0/30/16	12/	31/16	3/	31/17	6/3	30/17	9/:	30/17	9,	/30/17	12/	31/17	3/3	31/18	3/3	31/18
Net earnings attributable to Viacom:																										
Reported net earnings from continuing operations	\$	449	\$	303	\$	432	\$	252	\$	1,436	\$	396	\$	121	\$	680	\$	674	\$	1,871	\$	535	\$	256	\$	791
Impact of adjustments on net earnings from continuing operations (1)		21		-		(13)		21		29		17		196		(209)		(364)		(360)		(122)		115		(7)
Adjusted net earnings from continuing operations	\$	470	\$	303	\$	419	\$	273	\$	1,465	\$	413	\$	317	\$	471	\$	310	\$	1,511	\$	413	\$	371	\$	784
Per share information attributable to Viacom:																										
Reported diluted earnings per share from continuing operations	\$	1.13	\$	0.76	\$	1.09	\$	0.63	\$	3.61	\$	1.00	\$	0.30	\$	1.69	\$	1.67	\$	4.67	\$	1.33	\$	0.64	\$	1.96
Impact of adjustments on diluted earnings per share from continuing operations <sup>(1)</sup>		0.05		-		(0.04)		0.06		0.07		0.04		0.49		(0.52)		(0.90)		(0.90)		(0.30)		0.28		(0.01)
Adjusted diluted EPS from continuing operations	\$	1.18	\$	0.76	\$	1.05	\$	0.69	\$	3.68	\$	1.04	\$	0.79	\$	1.17	\$	0.77	\$	3.77	\$	1.03	\$	0.92	\$	1.95
Weighted average number of common shares outstanding:																										
Basic		396.6		396.1		396.5		396.9		396.5		397.0		398.2		402.0		402.4		399.9		402.5		402.6		402.5
Diluted		398.4		397.4		398.0		398.3		398.0		397.9		399.5		402.6		402.4		400.6		402.6		402.9		402.7

<sup>1)</sup> See Schedule 7 for a description of factors affecting comparability of net earnings and diluted EPS.

Factors Affecting Comparability (in millions, except per share amounts, unaudited)



	Quarte				. End	lod			Ionths ided				Quarter	End	lad			Months nded	0	uarter	. End	lod	-	onths
	12/	31/15		31/16		30/16	9/:	30/16	0/16	12/	31/16		31/17		30/17	9/	30/17	30/17	12/31			31/18		31/18
Restructuring and related costs (1)	\$	_	\$	_	\$	_	\$	206	\$ 206	\$	42	\$	174	\$	21	\$	_	\$ 237	\$	_	\$	185	\$	185
Programming charges (2)		_		_		_		-	_		_		106		38		_	144		-		_		_
Gain on asset sale (3)		-		-		-		-	-		-		-		-		(127)	(127)		-		-		-
Impact of adjustments on operating income	\$	-	\$	-	\$	-	\$	206	\$ 206	\$	42	\$	280	\$	59	\$	(127)	\$ 254	\$	-	\$	185	\$	185
(Gain)/loss on extinguishment of debt (4)		-		-		-		-	-		6		30		(16)		-	20		(25)		-		(25)
Gain on asset sales (5)		-		-		-		-	-		-		-		(285)		-	(285)		-		(16)		(16)
Investment impairment (6)		-		-		-		-	-		-		-		10		-	10		-		46		46
Impact of adjustments on earnings from continuing operations before provision for income taxes	\$	-	\$	-	\$	-	\$	206	\$ 206	\$	48	\$	310	\$	(232)	\$	(127)	\$ (1)	Ş	(25)	\$	215	\$	190
Income tax impact of above items (7)		-		-		-		(75)	(75)		(16)		(110)		76		20	(30)		6		(54)		(48)
Discrete tax expense/(benefit) (8)		21		-		(13)		(110)	(102)		(15)		(4)		(53)		(268)	(340)		(103)		(46)		(149)
Impact of adjustments on provision for income taxes	\$	21	\$	-	\$	(13)	\$	(185)	\$ (177)	\$	(31)	\$	(114)	\$	23	\$	(248)	\$ (370)	\$	(97)	\$	(100)	\$	(197)
Noncontrolling interest impact on above items (3)		_		_		-		-	-		-		-		-		11	11		_				-
Impact of adjustments on net earnings from continuing operations attributable to Viacom		21				(4.2)		21	20		47		107		(200)		(2(1)	(260)		(1.22)	•	445	•	-
	\$	21	\$		\$	(13)	\$	21	\$ 29	\$	17	3	196	\$	(209)	\$	(364)	\$ (360)	\$ (	(122)	\$	115	\$	(7)
Impact of adjustments on diluted EPS from continuing operations	\$	0.05	\$	-	\$	(0.04)	\$	0.06	\$ 0.07	\$	0.04	\$	0.49	\$	(0.52)	\$	(0.90)	\$ (0.90)	\$ (	0.30)	\$	0.28	\$	(0.01)
Weighted average number of diluted shares outstanding		398.4		397.4		398.0		398.3	398.0		397.9		399.5		402.6		402.4	400.6	4	02.6		402.9		402.7

- 1) We recognized pre-tax restructuring and related costs of \$185 million in the quarter ended March 31, 2018. The charges included \$123 million of severance charges, \$40 million of exit costs principally resulting from vacating certain leased properties and \$22 million related costs comprised of third-party professional services. In fiscal 2017, we recognized pre-tax restructuring charges resulting from the execution of our flagship brand strategy and strategic initiatives at Paramount. The charges included severance charges of \$42 million, \$156 million and \$14 million in the first through third fiscal quarters, respectively, a non-cash intangible asset impairment charge of \$18 million in the second fiscal quarter resulting from the decision to abandon an international trade name and other exit costs of \$7 million in the third fiscal quarter. The pre-tax charge of \$206 million in the quarter ended September 30, 2016 reflected restructuring costs in connection with the separation of certain senior executives.
- 2) We recognized programming charges of \$106 million and \$38 million in the second and third fiscal quarters of 2017, respectively, associated with management's decision to cease use of certain original and acquired programming.
- 3) During the quarter ended September 30, 2017, a consolidated entity completed the sale of broadcast spectrum in connection with the FCC's broadcast spectrum auction. The sale resulted in a pre-tax gain of \$127 million, with \$11 million attributable to the noncontrolling interest.
- 4) We redeemed senior notes and debentures totaling \$1.039 billion in the quarter ended December 31, 2017. As a result, we recognized a pre-tax extinguishment gain of \$25 million. We redeemed senior notes and debentures totaling \$3.3 billion in fiscal 2017. As a result of the fiscal 2017 transactions, we recognized a pre-tax extinguishment loss of \$6 million and \$30 million in the first and second fiscal quarters, respectively, and a gain of \$16 million in the third fiscal quarter.
- 5) In the quarter ended March 31, 2018, we completed the sale of a 1% equity interest in Viacom18 to our joint venture partner for \$20 million, resulting in a gain of \$16 million. During the quarter ended June 30, 2017, we completed the sale of our 49.76% interest in EPIX, resulting in a gain of \$285 million.
- 6) We recognized a \$46 million impairment loss in the quarter ended March 31, 2018 in connection with the write off of certain cost method investments. During the quarter ended June 30, 2017, we recognized an impairment loss of \$10 million to write off a cost method investment.
- 7) The tax impact has been calculated by applying the tax rates applicable to the adjustments presented.
- 8) Includes the net discrete tax expense or benefit related to certain events, such as the recognition of foreign tax credits, a change in tax law, tax accounting method change, reversal of valuation allowance or release of reserves that occurred in the respective period.

Free Cash Flow (Non-GAAP) (in millions, unaudited)



		12	Months									12 ]	Months					6 M	onths					
			Quarter	Ended			]	Ended				Quarter	Ended	i			Е	Ended		Quarte	End	led	Eı	nded
	12/31/15	3	3/31/16	6/30/1	.6	9/30/16	9	/30/16		12/31/16	3/	/31/17	6/30	/17	9/30/	17	9/	30/17	12/	31/17	3/3	31/18	3/3	31/18
Net cash provided by/(used in) operating activities	\$ (126	•	410	\$ 11	16	\$ 971	\$	1,371		159	\$	246	\$	249		018	\$	1,672	\$	12	\$	287	\$	299
Capital expenditures	(20	)	(28)	(2	26)	(92)		(172)	_	(52)		(43)		(44)		(56)		(195)		(28)		(36)		(64)
Free cash flow	(152	2)	382	Ş	90	879		1,199		107		203		205		962		1,477		(16)		251		235
Debt retirement premium (1)			-		_	-		-		6		27		-		-		33		-		-		-
Operating free cash flow	\$ (152	() \$	382	\$ 9	90	\$ 879	\$	1,199		113	\$	230	\$	205	\$ !	962	\$	1,510	\$	(16)	\$	251	\$	235
Debt	\$ 12,567	\$	12,529	\$ 12,36	65	\$ 11,913	\$	11,913	:	\$ 12,300	\$	12,189	\$ 11.	,173	\$ 11,	119	\$	11,119	\$	10,189	\$ 1	0,084	\$	10,084
Cash and cash equivalents	327		480	19	92	379		379		443		671		425	1,	389		1,389		394		417		417
Net debt	\$ 12,240	\$	12,049	\$ 12,17	73	\$ 11,534	\$	11,534	_	11,857	\$	11,518	<b>\$</b> 10.	,748	\$ 9,	730	\$	9,730	\$	9,795	\$	9,667	\$	9,667

<sup>1)</sup> Operating free cash flow excludes a cash premium of \$27 million in the quarter ended March 31, 2017 and \$6 million in the quarter ended December 31, 2016 in connection with the redemption of debt.